A TEN YEAR REPORT

1966-1967
to
1976-1977

The Institute of Politics

John Fitzgerald Kennedy School of Government
Harvard University
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Richard E. Neustadt, Director, 1966-1971

The urge to found an Institute of Politics had little to do with Harvard. It came, rather, from a natural concern of President Kennedy’s family and friends after his death. The JFK library, already planned to house his presidential papers, was also to have been a headquarters for him when he retired from the Presidency. Now it would be not a living center focussed on him, active in the present, facing the future, but instead only an archive and museum faced toward the past. The Institute was somehow to provide the living element in what might otherwise soon turn into a “dead” memorial.

Nathan Pusey, at the time Harvard’s President, then took an initiative with Robert Kennedy, proposing that the Institute be made a permanent part of Harvard’s Graduate School of Public Administration. The School—uniquely among Harvard’s several parts—would be named for an individual, John F. Kennedy. Robert Kennedy accepted; these two things were done. The Kennedy Library Corporation, a fund-raising body charged to build the Library, contributed endowment for an Institute at Harvard. The University renamed its School the John Fitzgerald Kennedy School of Government, and created within it the Institute of Politics.

Thereby, with the Institute in the forefront, the whole School became Harvard’s memorial to JFK, while simultaneously undertaking to become the “living” part, alongside archive and museum, of a national memorial identified with the Library. The physical embodiment of this arrangement came to be a plan locating School and Library on the same site in Cambridge.

So we began, in 1965 with planning and in 1966 with our first academic year of operation. Physically the Institute was separated “temporarily” from the School itself, and both were separated from the archive and museum, that is the Library per se, housed first in Washington, then Waltham. But the prospect of consolidation by, say, 1969, infused all physical plans. And programmatically, as well, we planned in expectation that a crucial aspect of our Harvard effort was a lively and enlivening presence next to the Kennedy Library.
There are a lot of ironies in institution-building. The physical consolidation of the Institute and School will come a decade late, no sooner than in 1978. The physically adjacent School and Library will never come at all. Because of difficulties with the Cambridge site, the University of Massachusetts, Boston, has succeeded to the task which sparked our Institute’s creation in the first place: life on the Library site. Harvard’s memorial to JFK now stands alone and has to justify itself accordingly.

Unmindful of this outcome at the start, we made four choices for the Institute that retrospectively were crucial, our salvation it seems in present circumstances.

First, we decided to take “politics” seriously, viewed as many arts associated with electing, governing, and policy-in-the-making, not political science as an academic discipline, or for that matter any other “discipline.” From this decision stemmed our interest in practitioners as Fellows, both short-term and long, and in political journalists, and in non-credit study groups for students. We were told non-credit seminars amounted to a contradiction in terms. With luck and energy and student interest we changed the terms!

Second, we decided to take seriously the Institute’s place in the Kennedy School and the whole of the School as a Kennedy memorial. From this stemmed visions of a School much more professional, more independent than before, with its own research, curriculum, degree programs, and faculty, reaching out to influence all parts of Harvard toward more and better training for the public services. John F. Kennedy as President had been intent upon applying intelligence to public problems. How better could his University remember him than through a School which took that to be, in effect, its motto. And how better could the Institute be buttressed and supported than as part of such a School, the part devoted to the art of politics.

In 1968 we took the drastic step of cutting back most Institute programs—apart from student affairs—for a period of years (1969-74), in order to help finance an expansion of the School’s degree-programs, curriculum, and faculty. We hoped the Institute could lever up the School and that the School in turn could make an impact on the University. In this we surely succeeded. Witness President Bok’s path-breaking Annual Report for 1973-74.
Third, we decided to take undergraduates seriously, and to make their interests central in the Institute’s development, serving them, albeit outside their curriculum, by whatever means our ingenuity suggested and our funds afforded. But the ingenuity, the planning, and the management were partly—a large part—to be theirs. This was a virtue (not the only one) of staying outside the curriculum, “non-credit.” From the outset we experimented with informal versions of what later became the SAC, the Student Advisory Committee, which plays a large part today in Institute affairs, and played a major part in carrying the Institute unscathed through Harvard’s time of troubles circa 1969.

Fourth, we decided to do many things at once but nothing forever. At the outset we launched study groups for students, others for faculty, long-term fellowships, short-term “associateships,” one research seminar—the “May Group,” important in its time—and a variety of conferences. We briefly added summer internships. We tried, and kept, summer study awards. Some of these programs have lasted, others have been revised or passed elsewhere for funding, some have vanished for good reason. Still others, like the May Group and our subsidy for School expansion, were avowedly limited in time and have expired. And a number of new programs not envisaged at the outset have been started in the years of my ingenious successors.

The key programs begun ten years ago remain in improved versions now—fellowships, together with non-credit study groups—and these will last into, perhaps through, the Institute’s next decade. But even these were never sacrosanct and are not now. If better ways are found to serve and use practitioners, or to inform and interest students, nothing keeps the Institute from dropping old programs and starting new ones. “Zero-based budgeting”—although we never called it that—was our rule at the start; within reason it seems still in vogue at 78 Mt. Auburn Street. It has stood us in good stead.

These four decisions are the ones I brag about. The foolish, silly, and inconsequent decisions—there were many in the first five years—I’m quite prepared to reminisce about, but not on paper! These four I much prefer. There is, besides, a fifth, our “temporary” location. If the Institute’s first decade had to be spent anywhere
outside new buildings on the memorial site, then 78 Mt. Auburn Street was surely the right choice. That one I made myself, my proudest moment. The other four were made by a collegial group of friendly faculty and eager staff, together with a sympathetic Dean and interested advisers. To all of them I am profoundly grateful.

Richard E. Neustadt
Professor of Government
March, 1977
Ernest R. May, Director, 1971-1974

My tenure as Director of the Institute ran for three years, 1971-1974.

I was supposed to become Acting Director two years earlier. In fact, the appointment had been made and approved by the Corporation. But that was 1969.

On April 8 of that year, Dick Neustadt and I flew together to New York. The Director and Director-designate were appearing before the Harvard Club of New York to talk about the Institute and plans for the Public Policy program in the School. University Hall had been seized and occupied that afternoon by a hundred-odd students. After our performance and again in the morning, before catching the shuttle back to Boston, we listened to radio news but heard no bulletins. It was mid-morning on April 9, when we reached Harvard Square, that we learned of the building's having been forcibly retaken by the police. There followed a student strike, fervid faculty politicking, and a period when the future of the University seemed in doubt.

The turmoil affected the Institute in many ways. One minor effect was a delay in its getting a new Director, for in mid-summer President Pusey asked me to become Dean of Harvard College. In the circumstances, I felt unable to decline, and Dick agreed to resume the Directorship of the Institute while I was off fighting fires in the Yard.

After a couple of years, the fires subsided. The arrangement was revived, and I succeeded Dick as Director. In that initial year, however, I was still serving in the Arts and Sciences administration as John Dunlop's Associate Dean and continuing to teach some history. I remember telling the Senior Advisory Committee that I was often reminded of a story of a wife who left her obstetrician, dialed her husband's number, and said excitedly, "Darling, I couldn't wait to tell you the news. I'm pregnant!" After a pause, she heard the voice at the other end of the line ask, "With whom am I speaking?"
Not only that first year but all three of my years as Director were chaotic. The Institute continued to feel the effects of the time of troubles just past. Although it had retained the affection and loyalty of students associated with it more than had most institutions in the University, the Institute suffered in some degree from the student distrust of and hostility toward professors and administrators that was so pervasive.

As it happened, there was already in progress a very considerable shift of responsibility onto the shoulders of students, for the officers of the Institute, counseled by the Senior Advisory Committee and the Fellows Alumni Committee, had agreed earlier that the Student Advisory Committee should have a large voice in shaping student study groups, screening prospective Fellows, and otherwise ensuring that the Institute continually adapted to changes in student concerns. But the environment was less than ideal for effecting such changes. The constitutional system which Jonathan was to inherit owed a great deal to good judgment, tact, and diligent precinct work by leaders in the Student Advisory Committee who resisted constituents from prodding them to engage in confrontation as opposed to negotiation.

Some other changes under way in the period were to become more evident later. The Fellows Program gradually became more closely linked with the student program. The Faculty Studies Program also altered as the original faculty associated with the Institute became more and more preoccupied with the new Public Policy Program.

In all Institute programs, some experiments were tried out. The staff and I learned several lessons about what not to do. There were, however, three innovations that deserve to be mentioned here. Two continue to the present in improved form. One does not.

In 1972, the Institute made its first try at organizing an educational program for elected officials. The impetus came from former Fellow Mark Talisman who urged that we see what we could to orient new members of the House of Representatives. Early in the year—even before most of the primaries—I took a trip to talk with a few prospective candidates for Congress nominated by members of our various advisory committees as ideal participants in a small
experimental orientation program. In that trip, I recruited two of what were to be our four “students”: Barbara Jordan of Houston and Yvonne Braithwaite Burke of Los Angeles. The other two, signed on later, were Alan Steelman of Dallas and Bill Cohen of Bangor. (I had to say over and over that the presence of two Texans was sheer coincidence and owed nothing to my being from that state.)

With help from Mark, several other ex-Fellows, many faculty members, and many students, we arranged sessions which all four of the newly-elected Members rated subsequently as worth every minute of their time in Cambridge. About three-fifths of the curriculum consisted of sessions with academic experts such as Joe Bower, John Dunlop, Otto Eckstein, Ed Reischauer, Tom Schelling, and Stanley Surrey. The other two-fifths consisted of sessions with people experienced on the Hill, among them former Speaker McCormack and D. B. Hardeman, a long-time assistant to Sam Rayburn.

A few weeks later in the same winter came the second memorable innovation. The inspiration in this case came from former Fellows, particularly Dave Broder. The idea was that we assemble in Cambridge a selection of people who had managed campaigns in the presidential contest just ended so that they could exchange notes about what had worked and what had not worked. Almost everybody we asked agreed to come. The discussion was—or seemed—extremely candid. (Jeb Magruder denied any knowledge of Watergate but did say that every detail of the campaign had been overseen by the President.)

As in most Institute enterprises of that period, the organizing labor was largely that of Janet Fraser. Afterwards, the Harvard Press published a transcript of the proceedings, Campaign ’72, edited by Janet and me.

The third innovation, peculiar to my period as Director, was the “small dance.” The impetus came from several people who felt that, since almost no one from Cambridge would be invited to an Inaugural Ball in the post-Cambodia Nixon era, we should have our own local counterpart. As the owner of a set of tails that had never been fully amortized, I saw many attractions in the notion. Elizabeth (Johnny) Fainsod took the arrangements in hand and, in accordance with diplomatic protocol, guests were invited to “a small dance.”
The lower left hand-corner of the invitation bore the notation, "Decorations may be worn." In among the real medals and ribbons visible in the ballroom of the former President's House at 17 Quincy Street were to appear swimming badges, I.O.O.F. medallions, and God knows what else. I had so much fun that I did it again, but I was unable to persuade Jonathan that it should be repeated annually.

Such occasions are certainly not necessary. Ever since its creation—even during the worst of 1969-1971—the Institute has been perhaps the most joyful part of Harvard. Politicians and students make a bubbly combination, exhilarating to see and hear and exciting to the mind. The yellow house on Mt. Auburn Street was a place where I laughed a lot and learned a lot. I hope the Institute, in a new home, will always be such a place.

Ernest R. May
Chairman, History Department
March, 1977
Jonathan Moore, Director, 1974-1977

I arrived as a new Fellow at the Institute in the fall of 1966 when it was just getting started. I can recall the sense of aspiration and excitement of being involved in that new venture—the privilege of joining with interesting, dedicated and talented people, beckoned and welcomed by the extraordinary resources of a great University. There was color, freedom, and the promise of combining the special perspective of the political scholar and the political practitioner in fresh, mutual grappling with the political challenges which faced us.

Later, in 1971, serving as Chairman of the newly-established advisory group made up of former Fellows, I remember trying to balance the contribution of Institute Fellows to the purposes and the population of the University with the nurturing of the interests and needs of the Fellows themselves; and trying to reconcile cohesiveness and common endeavor with diversity in the kinds of Fellows who came.

Then in the spring of 1974, just before starting as the Institute’s first full-time Director, and its first Director who was not principally a scholar, I can recollect my conviction that the Institute was guilty of inflated expectations of what it could be and do given policy constraints and limited resources, yet that this modest sense of itself had to be combined with a lively imagination in order to enjoy the opportunities and obligations inherent in a living memorial to John Kennedy. And I asked, talking it over at some length with Dick Neustadt and Ernest May, which principal constituency the Institute should serve: should it essentially support its sister components of the Kennedy School, address other communities within Harvard, including undergraduates, or apply its resources to people and institutions outside of Harvard?

Considering the Institute today, I see that all these earlier impulses, concerns, and questions connect in strong continuity of perspective and definition. They remain as valid expressions of the Institute as a dynamic juncture of people, ideas and action—interpreting political events, studying process, applying combined intellectual and operational energies to existing problems, and welcoming all kinds of people involved in politics in both spontaneous communication and sustained program effort. Thus, 78 Mt. Auburn Street is a spirited, stimulating, motivated, enjoyable place to be.
Let me quickly mention some things I think have happened during my tenure of almost three years. The students are participating in greater numbers, and the SAC is more productively involved in Institute policies and programs, more integral a part of Institute life. The internship program has clearly been strengthened by expanding state and local opportunities and providing financial assistance to students who need it to participate in a summer public sector experience.

The Fellows remain the core, pivotal force at the Institute; there are more of them in a given academic year (about a dozen), but for shorter periods of time (usually one semester). They seem to spend more time with students even as they pursue their individual programs according to diverse tastes. We are certainly pressing them with a lot of opportunities and demands in a narrow space, but the mix appears to be working.

Faculty Study Groups are operating under guidelines which stress the practitioner-academic mix, topics relating to actual problems faced in the political world, and action-oriented recommendations to be made available to people who can use them. Certain of the most exciting of these groups focus particularly on the shape and impact of government policy directed at the political process itself.

Through special conferences, analyses, and publications, we try to reach out even further to constituencies and problems beyond the University. The use and role of the media in American politics is an example of a subject area receiving more attention here. We have heightened our priority on short-course training of elected officials: building collaboration with other organizations in such efforts; expanding participation so as to invite virtually all “students” in a given category, rather than selectively exclude many; adding a program for newly-elected mayors covering the problems and opportunities of transition; and emphasizing curriculum development.

Our Interchange program (that means relaxed talk over food and drink) attracts activists, theorists and kibitzers from all over to weekly suppers, monthly dinners, receptions and smaller meetings at the Institute in a perpetual, exhausting stream. Along with the more formal programs mentioned above, total numbers of participants in Institute activity now reach well over 10,000 a year, including 6,000 students.
I think the Institute has a good sense now of its own identity and cohesiveness—the mutually reinforcing nature of its activity. I regard its overall productivity as extremely high, looking at its resources, direct programs, and the brokering, catalytic nature of much of its effort. I see the Institute sustaining its bipartisan nature. I believe it is properly into politics per se as distinct from public policy (even though it's silly to stress that distinction too far). Here I need Janet Fraser's institutional memory and objectivity to test my perceptions; but the real point is that the Institute has grown and changed, yet built upon and kept its essential character. There is both innovation and continuity, and this feels right.

It could be otherwise. In 1975-76, recognizing that the distribution of limited resources across a wide variety of programs meant more limited impact and effectiveness in a given area, the Institute undertook a comprehensive examination of alternative program strategies. The staff of the Institute and the administration of the School participated in this review, along with the Institute's various advisory bodies, including the Senior Advisory Committee chaired by John Sherman Cooper, and the committees made up of faculty, students, and former Fellows, respectively. I cannot pretend that dealing pretty regularly with four very different advisory groups is all fun, but they reflect both the wide range of support which underlies the endeavor and the variety of interests which require its attention and response, and in any case, were extremely valuable in this exercise. With virtual unanimity, we decided that the Institute ought to continue its broad, multi-faceted, flexible character. That is, we rejected more concentrated effort in a narrower program range—just to serve Fellows or students, for instance, or only to address public issues within a single substantive area, or to devote our programs principally to research and publication. Despite some of the attractions offered by various options for a more simplified program, we believed that tightening our activity would tend to compromise the original purposes of the Institute and its unique contribution. This was a deliberate and important reaffirmation of existing practice.

Two final thoughts about the future, the first concerning money, and the second, Harvard.
The regular income of the Institute is over $600,000 annually, thanks to the Kennedy Library Corporation endowment of $10 million, plus help from the endowment fund for local politics projects (and not failing to mention the Ford and Rockefeller Foundation grants in the Institute's early days). This provides great stability, enabling us to avoid a continuous scramble for new funds and the threat of dependency on shifting income sources. Earnings from endowments are currently being supplemented by modest outside support for different programs, from U.S. Government, foundation, corporate and individual sources. But a higher proportion of supplemental funds from external sources is needed, given the ongoing program obligations of the Institute, to undertake expansion of existing programs as well as new initiatives—and more staff effort must be devoted to this end.

The Institute of Politics is not an independent entity. It lies within Harvard University and is part of the Kennedy School. A passage in the letter from Robert Kennedy to Nathan Pusey of July 23, 1966, reads: “The purpose of the Institute will be to promote greater understanding and cooperation between the academic world and the world of practical politics and public affairs...” This charge encompasses both the goals of sparking and exposing students to public life and of addressing compelling major political issues we face as a society, but it also involves a constant stress between the two worlds and requires that the equilibrium be maintained. President Bok once pointed out that eventually the Institute's programs must in some way relate to teaching and scholarship because that is what an academic institution is about. Given the extracurricular drive of the Institute, its emphasis on undergraduates and outreach to governmental and political activity beyond Cambridge, care must be taken to nurture the Institute's vital academic relationships and to seize opportunities to support faculty endeavor and attract its participation. Fortunately, we face the early prospects of physical integration with the rest of the School as a result of the decisions of the University to construct a new building for the Kennedy School and of the Kennedy Library Corporation to finance at least two-thirds of the construction costs for Institute space within it.

I've had great fun at 78 Mount Auburn Street, thanks in no small part to my Dean, Don Price, and his fine sense of the place and fine touch in the relationship. I am proud to be specially affiliated
with the Institute, and to share its remarkable mission with staff, teachers, advisors and participants, most but not all of whose names and contributions are cited in this report.

Jonathan Moore  
Director, Institute of Politics  
March, 1977
The Senior Advisory Committee

The Senior Advisory Committee was set up at the time the Institute began, being provided for in the formal agreement between the Kennedy Library Corporation and Harvard University which established the endowment for the Institute. It is made up of members of the Kennedy family, friends who were particularly active in developing the concept of the Institute, and other distinguished individuals interested in its continued strength and vitality. The Senior Advisory Committee usually meets twice a year, once in Washington and once in Cambridge, to confer with administration, staff, students, fellows and faculty, receive status reports, and advise on policy, budget and programs.

Senior Advisory Committee Members, 1966-1977

Otis Chandler, 1966-1967
Barber B. Conable, Jr., 1976-
John Sherman Cooper, 1966-
  Chairman, 1974-
John C. Culver, 1975-
C. Douglas Dillon, 1966-1976
Michael V. Forrestal,
  Executive Secretary, 1966-
Katharine Graham, 1966-
Milton S. Gwirtzman, 1976-
The Lord Harlech, K.C.M.G.,
  1966-
W. Averell Harriman, 1966-1976;
  Chairman, 1966-1974
Henry M. Jackson, 1966-
Thomas M. C. Johnston, Jr.,
  1969-1975
Vernon E. Jordan, Jr., 1971-
Edward M. Kennedy, 1970-
George C. Lodge, 1975-
Robert A. Lovett, 1966-1970
Robert S. McNamara, 1968-
Mrs. Aristotle Onassis, 1966-
David B. Truman, 1966-1972
The Planning Committee
and the Faculty Advisory Committee

The Planning Committee, composed of faculty appointed by the Harvard Corporation as Members of the Institute, guided the Institute from 1966-1973. In 1974, this body was reconstituted as the Faculty Advisory Committee, made up of junior and senior faculty from the Kennedy School as well as other professional schools at Harvard and the Graduate School of Arts and Sciences. It meets from time to time during the academic year for discussion and consultation on all aspects of the Institute’s programs, with special reference to faculty interests and participation.

Planning Committee Members, 1966-1973

Graham T. Allison, Jr., Professor of Politics, 1970-1973
Kenneth R. Andrews, Donald K. David Professor of Business Administration, 1972-1973
Philip E. Areeda, Professor of Law, 1966-1973
Francis M. Bator, Professor of Political Economy, 1967-1973
Derek C. Bok, Professor of Law and Dean of the Law School, 1968-1969
Joseph L. Bower, Professor of Business Administration, 1971-1972
Robert R. Bowie, Clarence Dillon Professor of International Affairs, 1972-1973
Stephen G. Breyer, Professor of Law, 1971-1973
Alvin J. Bronstein, Associate Director of the Institute of Politics, 1968-1971, Ex-Officio
Harvey Brooks, Gordon McKay Professor of Applied Physics and Dean of Engineering and Applied Physics, 1971-1973
William M. Capron, Associate Dean of the John F. Kennedy School of Government, 1970-1973
Hale Champion, Financial Vice-President, 1972-1973, Ex-Officio
Abram J. Chayes, Professor of Law, 1970-1971
Hollis B. Chenery, Professor of Economics, 1969-1970
Paul M. Doty, Mallinckrodt Professor of Biochemistry, 1969-1973
John T. Dunlop, Professor of Economics, 1966-1967
James S. Duesenberry, William Joseph Maier Professor of Money and Banking, 1972-1973
Otto Eckstein, Professor of Economics, 1967-1973
Elizabeth S. Fainsod, Executive Assistant to the Director, 1970-1973, Ex-Officio
Martin S. Feldstein, Professor of Economics, 1971-1973
Dan H. Fenn, Jr., Lecturer of Business Administration and Director of the John F. Kennedy Library, 1971-1973
Janet Fraser, Assistant Director of the Institute of Politics, 1970-1973, Ex-Officio
Frank B. Freidel, Jr., Professor of History, 1972-1973
Charles M. Haar, Professor of Law, 1970-1971
Alan E. Heimert, Powell M. Cabot Professor of American Literature, 1972-1973
Philip B. Heymann, Professor of Law, 1972-1973
Stanley H. Hoffmann, Professor of Government, 1970-1973
Henry D. Jacoby, Associate Professor of Political Economy, 1970-1973
William W. Kaufmann, Professor of Political Science, Massachusetts Institute of Technology, 1966-1967
Doris H. Kearns, Associate Professor of Government, Assistant Director, Institute of Politics, 1970-1973, Ex-Officio
George B. Kistiakowsky, Abbott and James Lawrence Professor of Chemistry, 1967-1971
Lance M. Liebman, Assistant Professor of Law, 1972-1973
Richard J. Light, Associate Professor of Education, 1972-1973
Charles S. Maier, Assistant Professor of History, 1972-1973
Lawrence D. Mann, Professor of City Planning, 1972-1973
Frank I. Michelman, Professor of Law, 1969-1973
John D. Montgomery, Professor of Public Administration, Secretary of the John F. Kennedy School of Government, 1972-1973
Daniel Patrick Moynihan, Professor of Education and Urban Politics, Director of Joint Harvard-MIT Center for Urban Studies, 1966-1969

David S. Mundel, Assistant Professor of Public Policy, 1972-1973

Richard E. Neustadt, Professor of Government, Chairman of the Planning Committee, 1966-1973; Director of the Institute of Politics, 1966-1971, Ex-Officio

Martin H. Peretz, Assistant Professor of Social Studies, 1972-1973

Don K. Price, Professor of Government and Dean of the John F. Kennedy School of Government, 1969-1973, Ex-Officio

Edwin O. Reischauer, University Professor, 1966-1973

Marc J. Roberts, Associate Professor of Economics, 1972-1973

John S. Saloma, II, Executive Secretary to the Panel on Fellowships of the Institute of Politics, 1972-1973, Ex-Officio

Thomas C. Schelling, Professor of Economics, 1967-1973


Robert M. Solow, Professor of Economics, Massachusetts Institute of Technology, 1967-1973

John D. Steinbruner, Assistant Professor of Government, 1972-1973

Stanley S. Surrey, Jeremiah Smith, Jr., Professor of Law, 1971-1973

Lester C. Thurow, Professor of Management and Economics, Massachusetts Institute of Technology, 1971-1973

Raymond Vernon, Professor of International Trade and Development, 1966-1971

Michael L. Walzer, Professor of Government, 1970-1973

Suzanne B. Weaver, Lecturer of Government, 1972-1973

Harry Weiner, Associate Dean of the John F. Kennedy School of Government, 1970-1973

David A. Wells, Professor of Political Economy, 1966-1967

James Q. Wilson, Professor of Government and Chairman, Department of Government, 1971-1973

John G. Wofford, Associate Director of the Institute of Politics, 1967-1969, Ex-Officio

Robert C. Wood, Professor of Political Science, Massachusetts Institute of Technology, and Director, Joint Harvard-MIT Center for Urban Studies, 1969-1970

Adam Yarmolinsky, Professor of Law, Chairman of the Fellowship Committee, 1966-1973

Richard J. Zeckhauser, Professor of Political Economy, 1970-1973

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Faculty Advisory Committee Members, 1974-1977

Graham T. Allison, Jr., Professor of Politics, Associate Dean of the John F. Kennedy School of Government, 1975-, Ex-Officio
Francis M. Bator, Professor of Political Economy, 1975-
Joseph L. Bower, Professor of Business Administration, 1974-
Lawrence D. Brown, Assistant Professor of Government, 1975-1976
William M. Capron, Associate Dean of the John F. Kennedy School of Government, 1974-
Hale Champion, Financial Vice-President, 1974-1976, Ex-Officio
Elizabeth S. Fainsod, Executive Assistant to the Director, Institute of Politics, 1974-1976, Ex-Officio
Janet Fraser, Associate Director, Institute of Politics, 1974-, Ex-Officio
Doris H. Kearns Goodwin, Associate Professor of Government, 1974-
Philip B. Heymann, Professor of Law, 1974-1975
Ira A. Jackson, Assistant Dean of the John F. Kennedy School of Government, 1976-, Ex-Officio
Richard J. Light, Associate Professor of Education, 1974-
Jonathan D. Low, Executive Assistant to the Director, Institute of Politics, 1977-, Ex-Officio
Ernest R. May, Professor of History, 1974-
Jonathan Moore, Director, Institute of Politics, 1974-, Ex-Officio
Mark H. Moore, Associate Professor of Public Policy, Director of Faculty Studies, 1976-
Richard E. Neustadt, Professor of Government, Chairman of the Faculty Advisory Committee, 1974-
Don K. Price, Dean of the John F. Kennedy School of Government, 1974-, Ex-Officio
Marc J. Roberts, Professor of Political Economy and Health Policy in the Health Services and Physiology, School of Public Health, 1975-
Stanley S. Surrey, Jeremiah Smith, Jr., Professor of Law, 1974-, Chairman, Panel on Fellowship, 1974-
Administration and Staff

Derek Curtis Bok, President of Harvard University
Don K. Price, Dean of the John Fitzgerald Kennedy School of Government

Lou Anne Aaberg, Secretary to the Associate Director, Fall, 1971
Richard E. Barringer, Assistant Director of Student Affairs, 1968-1969
Francis M. Bator, Director of Studies, 1967-1969
Xandra Bingley, Secretary to the Director, 1966-1968
Alvin J. Bronstein, Associate Director, 1969-1971; Consultant to the Director, 1971-1972
Anthony D. Brooks, Staff Assistant, 1975-1976
Mary Lanigan Chenery, Administrative Assistant to the Director, 1966-1970
Frances Cohn, Receptionist, 1969-1971
Richard Crowley, Receptionist, Fall, 1971
Susan Davis, Secretary, 1966-1967
Susan Davenport Deen, Student Program Assistant, 1976
Sheila Marv Driscoll, Secretary to Professor May, 1967
John Dunne, Special Assistant to the Associate Director, Spring, 1967
Daniel Eddy, Receptionist, Fall, 1973
Elizabeth S. Fainsod, Executive Assistant to the Director, 1970-1976
Michael Ferensowicz, Office Assistant, 1972-1973
Sarah Fitzgerald, Media-Law Project Co-ordinator, 1975-1976
Karen S. Fogel, Receptionist, 1975-1976
Barney Frank, Assistant to the Director, 1966-1967
Janet Fraser, Assistant Director of Student Affairs, 1968-1969; Director of Student Affairs, 1969-1971; Assistant Director, 1971-1976; Associate Director, 1976-
Mary Ellen Gianelloni, Secretary to the Director, 1971-1974
Betsy T. Gilligan, Special Projects Assistant, 1977-
Elizabeth Goddard, Receptionist, 1974-1975; Research Assistant, 1975-1976
Edmond J. Gong, Associate Director, 1971
Pennie Gouzoule, Secretary to the Director, 1968-1971
Barbara W. Harris, Assistant Director of Student Affairs, 1967-1968
Suzanne Hilton, Staff Assistant, 1971-
Ulrike Hochreiter, Secretary for Student Affairs, 1968-1969

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Ira A. Jackson, Special Assistant to the Director, 1975-1976
Constance Jones, Administrative Assistant, 1966-1967
Laura Jones, Receptionist, 1967-1968
Deborah Katz, Secretary to the Director, 1974-
Doris H. Kearns, Director of Faculty Studies, 1969-1971; Assistant Director, 1971-1973
Judith King, Secretary, 1971-1972
Richard J. Light, Director of Faculty Studies, 1971-1976
Nora F. Littlefield, Student Program Assistant, 1971-1974
Jonathan D. Low, Executive Assistant to the Director, 1977-
Nancy Lyons, Secretary for the Fellows Program 1967-1969
Nicole MacInnes, Secretary, 1967-1969
Ernest R. May, Chairman of the Student Program Committee, 1966-1969; Acting Director of Student Affairs, 1967-1969; Director of the Institute, 1971-1974
Mark H. Moore, Director of Faculty Studies, 1976-
Jonathan Moore, Director of the Institute, 1974-
Elizabeth Neustadt, Receptionist, Summer, 1971
Richard E. Neustadt, Director Designate of the Institute, 1965-1966; Director of the Institute, 1966-1971
Jayne J. Novotny, Internship Program Coordinator, 1976-
Frances A. Oliver, Receptionist, 1976-
Albert C. Pierce, Consultant, 1975-1976
Frank Pope, Receptionist, Spring, 1972
Carol Presser, Secretary, 1969-1971
Coates Redmon, Secretary to the Associate Director, 1968-1969
Susan Rogers, Secretary, 1966-1968
Rowena Rosen, Secretary, 1969-1971
John S. Saloma, Executive Secretary to the Panel on Fellowships, 1972-1974
James Schultz, Receptionist, 1972-1973
Daniel Small, Research Assistant, Spring, 1976
Sylvia Smith, Receptionist, 1970-1971
John D. Steinbruner, Executive Director of the "May Group," 1970-1971
Stanley S. Surrey, Chairman, Panel on Fellowship, 1971-
Sally Von Rumohr, Secretary, 1968-1969
Mary Weiner, Secretary, 1968-1969
Penelope Wells, Receptionist, 1974
Deborah White, Receptionist, Fall, 1968
John G. Wofford, Associate Director, 1967-1969
Katy Wolff, Receptionist, 1968-1969
Adam Yarmolinsky, Chairman of the Fellowship Committee, 1966-1971
Associates, Research Associates and Research Fellows

The Institute has offered special appointments to individuals who have conducted special research or who have provided special program support while affiliated with the Institute. These appointments have included:

Graham T. Allison, Jr., Research Fellow, 1968-1970
Richard E. Barringer, Research Associate, 1970-1972
Joseph L. Featherstone, Research Associate, 1970-1971
Philip B. Heymann, Research Associate, 1970-1971
Xandra Kayden, Research Associate, 1974-1975
Doris H. Kearns, Research Fellow, 1968-1970
Franklin A. Lindsay, Associate, 1972-1973
Edward J. Logue, Research Associate, 1967-1968
Charles S. Maier, Research Fellow, 1969-1970
Martin H. Peretz, Research Associate, 1970-1972; Associate, 1975-1976
Laurence I. Radway, Research Associate, 1973-1974
Inez Smith Reid, Research Associate, 1973-1974
John D. Steinbruner, Research Fellow, 1969-1970
Richard J. Zeckhauser, Research Fellow, 1968-1970
II The Program for Students
The Student Advisory Committee

The Student Advisory Committee (SAC), created in the spring of 1968, acts as the advocate for student input and participation in all Institute programs. Once each year, the SAC renews its membership from among applicants including both Harvard and Radcliffe undergraduates as well as students from the University's graduate and professional schools. In addition, the talents of the permanent members are supplemented by those of a large and diverse group of Student Associates recruited from throughout the University. The SAC has principal responsibility for the planning, budget development, and implementation of Institute programs that serve the student community and improve the Institute's effectiveness as a center for students with interests in politics and public policy. The Committee functions primarily through seven standing subcommittees:

-Planning, Budget, and Evaluation members supervise the ongoing role of the student program within the Institute;
-New Projects members organize special events appealing to a variety of audiences;
-Fellows members assist in the Fellows selection process and help to integrate Fellows into student activities;
-Communications members have charge of internal and external communications as well as outreach to other student political organizations;
-Study Groups members arrange a series of extracurricular, non-credit seminars that annually involve as many as 1500 participants from all parts of the community;
-Internships and Summer Awards members administer a comprehensive program to support student research and active participation in the governmental process.

From its office at 78 Mount Auburn Street, the SAC also participates closely, by way of advice and consultation, in all facets of Institute policy and programs and has evolved into a full partner in the general life of the Institute.
Student Advisory Committee Members and Officers
1968-1977

Kenneth J. Andrasko, 1971-1972
David P. Ballard, 1970-1975
Deborah A. Batts, 1968-1969
Laura Besvinisk, 1977-
Calvin D. Biggers, 1974-1976
Catherine C. Blake, 1971-1972
Jack L. Bloom, 1976-
  Planning, Budget and Evaluation Subcommittee Chairman, Spring, 1977
Jeffrey A. Borenstein, 1977-
Sandford F. Borins, 1970-1972
Karl B. Bostie, 1976-
  Special Projects Subcommittee Chairman, Spring, 1977
Jennifer A. Bremer, 1974-1975
Sheldon M. Buzney, 1969-1970
Patrick H. Caddell, 1970-1972
  Subcommittee on Studies Committee Chairman, Spring-Fall, 1971
Ben Calkins, 1976-
Loftus Carson, II, 1972-1973
Anthony R. Chase, 1975-1976
  New Projects Subcommittee Chairman, Fall, 1975
Lisa Cleary, 1977-
Charles E. Coates, III, 1968-1970
  Committee Chairman, Fall, 1969
Christopher R. Conte, 1972-1973
Daniel C. Crane, 1970-1972
Robert A. Crosby, 1970-1971
  Fellows Selection Subcommittee Co-Chairman, Fall, 1969, Spring-Fall, 1970
Lee A. Daniels, 1969-1971
Nina Dayton, 1977-
Lawrence S. DiCara, 1968-1971
Eugene J. Dionne, 1972-1973
James Dowds, 1968-1969
Andrew S. Effron, 1968-1970
  Harvard Political Review Steering Committee Chairman, Fall, 1969
Terrence F. Fancher, 1972-1975
  Fellows Selection and Academic Reform Subcommittee Chairman, Spring, 1972
Thomas F. Farb, 1976-
Harold F. Fitzpatrick, 1972-1974
  Fellows Subcommittee Chairman, Spring, 1973
  Committee Chairman, Spring, 1974
Henry D. Gaines, Jr., 1972-1973
David H. Gaylin, 1971-1972
Thomas H. Geoghegan, 1970-1972
  New Projects Subcommittee Chairman, Spring-Fall, 1971
Martha Gershun, 1977-
Michael Gibbons, 1977-
  David A. Gilder, 1971-1972
  James K. Glassman, 1968-1969
George D. Glenn, 1972-1974
Norman W. Gorin, 1973-1974
  John W. Gorman, 1971-1972
Mary Gotschall, 1977-
  Deborah Graham, 1976-
  Secretary, Spring, 1976;
  Administration Subcommittee Chairman, Fall, 1976

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Gudrun K. Granholm, 1972-1973  
Study Groups Subcommittee  
Chairman, Spring, 1973

Will Gravenslund, 1976-1977  
Internships Subcommittee  
Chairman, Fall, 1976, Spring, 1977

Planning Subcommittee Co-Chairman, Fall, 1969, Spring-Fall, 1970

William H. Guenther, 1970-1972  
Fellows Selection Subcommittee Chairman, Spring-Fall, 1971

Nathaniel B. Guild, 1976  
Peter T. Halpin, 1975-1969  
Charles J. Hamilton, Jr., 1968-1969

Dan T. Hastings, 1968-1969  
Richard W. Hauser, 1971-1972  
James F. Hayden, 1975-1976  
Study Groups Subcommittee  
Chairman, Fall, 1975, Spring, 1976;  
Committee Chairman, Fall, 1976

James S. Henry, 1970-1972  
Committee Chairman, Spring-Fall, 1971

R. Peter Henschel, 1970-1971  
John J. Hogan, 1970-1972  
Richard T. Howe, 1972-1973  
Summer Awards Subcommittee  
Chairman, Spring, 1973

Richard L. Huberman, 1974-1977  
Summer Awards Subcommittee  
Chairman, Spring, 1975, Fall, 1976, Spring, 1977

Octavia Hudson, 1969-1971  
Gordon M. Imrie, 1975-1976  
Walter S. Isaacson, 1971-1973  
Michael J. Israels, 1974-1975  
Planning, Budget and Evaluation Subcommittee Chairman, Fall, 1974, Spring, 1975

Earl W. Jackson, 1976  
Paul A. Jakab, 1971-1972  
Mary M. Johnson, 1975-1976  
Internships Subcommittee  
Chairman, Spring-Fall, 1975, Spring, 1976

Eric L. Jones, 1968-1969  
Summer Awards Subcommittee Chairman, Fall, 1973

Joy Kahlenberg, 1976-1977  
Special Projects Subcommittee  
Chairman, Fall, 1976;  
Fellows Subcommittee Chairman, Spring, 1977

Stephen H. Kaplan, 1971-1973  
Aliza R. Karney, 1975-1976  
Thomas Keane, 1977-1978  
Daniel J. Kellihier, Jr., 1970-1971

Cameron F. Kerry, 1971-1972  
Michael E. Kinsley, 1971-1972  
Bruce L. Krag, 1969-1970  
Simeon M. Kriesberg, 1971-1973  
Committee Chairman, Spring-Fall, 1972;  
Study Groups Subcommittee Chairman, Spring, 1972

Eric P. Kronstadt, 1969-1971  
Leonard J. Learner, 1973-1976  
Fellows Subcommittee Chairman, Spring-Fall, 1974, Spring, 1975

Charles J. Lee, 1971-1972  
Steven E. Levy, 1969-1972
Meryl G. Libbey, 1974-1976
Robert M. Long, 1977-
Myles V. Lynk, 1974-1975
Jeffrey G. Madrick, 1970-1971
Garry W. Martin, 1977-
Paul Maslin, 1977-
Albert C. Maule, 1977-
William Shaw McDermott, 1968-1971
Planning Subcommittee Co-Chairman, Fall, 1969; Spring-Fall, 1970;
Committee Chairman, Spring-Fall, 1970
Henry W. McGee, 1972-1974
Andrew McKey, 1977-
Study Groups Subcommittee Co-Chairman, Fall, 1973
Maria J. Miller, 1973-1976
Summer Awards Subcommittee Chairman, Spring-Fall, 1974
Gary J. Morgenthaler, 1968-1970
Anne M. Mueller, 1968-1970
Richard M. Neustadt, 1968-1969
Robert V. O'Brien, 1974-1975
Study Groups Subcommittee Chairman, Spring-Fall, 1974
Dominic L. Ozanne, 1976
Robert W. Palmer, 1970-1974
Administration Subcommittee Chairman, Spring, 1974
Rodney P. Parker, 1968-1969
Robert A. Pastor, 1973-1975
Thomas E. Platt, 1970-1971
*Harvard Political Review* liaison, Spring-Fall, 1970
Stephen B. Presser, 1970-1971
Larry R. Pressl, 1976-1977
Study Groups Subcommittee Chairman, Fall, 1976
Frances Pritchett, 1968-1969
Victoria L. Radd, 1975-
Secretary, Fall, 1975;
New Projects Subcommittee Chairman, Spring, 1976;
Planning, Budget and Evaluation Subcommittee Chairman, Fall, 1976;
Committee Chairman, Spring, 1977
Eric Redman, 1968-1970
Eric L. Richard, 1974-1975
Brian C. Rogers, 1975-
Summer Awards Subcommittee Chairman, Fall, 1975, Spring, 1976;
Fellows Subcommittee Chairman, Fall, 1976
Elizabeth Rogers, 1976-
Study Groups Subcommittee Chairman, Spring, 1977
Fellows Selection Subcommittee Co-Chairman, Fall, 1969, Spring-Fall, 1970
Ellen B. Rouse, 1971-1972
Jeffrey Sagansky, 1972-1974
Committee Chairman, Spring-Fall, 1973
Robert Saltzmann, 1977-
Patti B. Saris, 1972-1973
Gregory S. Schell, 1974-1976
Jane Schmeiser, 1976-
Nancy Schniedewind, 1969-1970
Douglas E. Schoen, 1973-1974
Paul D. Selver, 1968-1969
Richard A. Shatten, 1974-
New Projects Subcommittee
Chairman, Fall, 1974, Spring, 1975;
Committee Chairman, Fall, 1975, Spring, 1976
Jonathan Silver, 1977-
Nancy J. Sinsabaugh, 1973-1976
Study Groups Subcommittee
Co-Chairman, Fall, 1973;
New Projects Committee
Chairman, Spring, 1974;
Committee Chairman, Fall, 1974, Spring, 1975
Tamera Stanton, 1977-
Pernila J. Stimley, 1969-1971
Joanna L. Stratton, 1974-1976
Fellows Subcommittee
Chairman, Spring, 1976
William A. Strauss, 1968-1969
Howard J. Swibel, 1971-1972
Lois H. Tendler, 1974-1976
Study Groups Subcommittee
Chairman, Spring, 1975;
Fellows Subcommittee Chairman, Fall, 1975
James H. Tucker, 1975-1977
Christopher W. Wallace, 1968-1969
Craig M. Watson, 1970-1972
David B. Weinberg, 1973-1974
Planning, Budget and Evaluation Subcommittee Chairman, Fall, 1973, Spring, 1974
Alan J. Weisbard, 1969-1971
Cornel West, 1972-1973
George H. White, 1976
Fellows Subcommittee Chairman, Fall, 1973
Donald L. Wyman, 1974-1976
Alan M. Zaslavsky, 1968-1969
David W. Zimansky, 1974-1976
Administration Subcommittee Chairman, Fall, 1974, Spring 1975;
Planning, Budget and Evaluation Subcommittee Chairman, Fall, 1975, Spring, 1976
Student Study Groups

Each term the Institute sponsors a variety of student study groups on the practice of politics and issues of public policy. These groups are extracurricular and non-credit, and are open by application to the University community. The Student Advisory Committee selects the topics and leaders for the groups and, with the help of the Institute staff, administrates the program. Student study groups, which meet once a week in a seminar format, generally are taught by Fellows and other persons with practical experience in the subject area, who often invite special guests representing additional points of view. The Study group program has proved to be one of the most effective means of attracting students to the Institute’s multi-faceted activities.

Study Group Topics and Leaders, 1967-1977

1967-1968

Alternate Solutions to Problems of the Cities, David L. Birtch
Cambridge Model Cities Proposal, Oliver Brooks and Frank Colecord, Jr.
Campaign Decision-Making, John D. Steinbruner
Decision-Making in Congress, Samuel V. Merrick
Intellectuals in Politics, Robert Gordon
Latin America: Policies and Problems, David Bronheim
Nationalist Politics in an African State, Keith Kyle
Participatory Democracy and the Ghetto, John G. Wofford
Political Responsibilities of the Medical Profession, Andrew Weil
The Politics of Big City and Suburban Education, David M. Wax
Politics of Regional Planning in New England, Lee Auspitz
Resource Allocation in Political Campaigns, John D. Steinbruner
Sources of Future Politics: Fundamental Change in America, Gar Alperovitz
State Politics & Parties, Thomas E. Petri
Third Parties in American Presidential Elections, Richard E. Barringer and David L. Rosenbloom

1968-1969

American Foreign Policy in the Caribbean, Richard M. Alpert, Jorge I. Domínguez and Merritt W. Robbins
American Labor History, Alan Gilbert and George W. Ross
Approaches to Community Organization, Alan M. Zaslavsky
Boston Schools: Decentralization, George B. Thomas
Campaign Management Techniques, David L. Rosenbloom
Campaign Techniques and Voting Behavior, Walter D. DeVries
Canadian Politics, Robert S. Bothwell
The Changing Patterns of Black Political Leadership, Charles J. Hamilton, Jr. and Drue King
China: The Great Proletarian Cultural Revolution, Victor G. Nee
Communist China and the United States: Problems and Prospects for Accommodation, James L. Peck
The Conduct of African Foreign Policy, Hilary B. Ng'weno
The Countries of Southeast Asia: Where Will They Be in Ten Years?, Leroy S. Wehrle
Critique of Liberalism, Richard B. Cluster and Daniel S. Gilbarg
Decision-Making in Politics, Lester S. Hyman
Eastern Europe and Contemporary Czechoslovakia: Politics and Ideology, Paul Kovaly
Electoral Politics: Problems and Prospects, Sam Brown
Florida Politics, Roberts O. Bennett, Patrick H. Caddell, Thomas J. Foltz, Robert L. Hall and Alan J. Weisbard
Government and Authority, Levin H. Campbell
Housing and Community Development, Sheldon L. Schreiberg
Institutional Programs and Urban Form, Albert Bush-Brown
Intervention and Foreign Policy, R. Lucas Fischer
Massachusetts State Government, Lawrence S. DiCara
The Military-Industrial Establishment: How it Works, James L. Morey
New Communities, Max R. Kargman
1960's Riots in the Black Ghettos, Robert M. Fogelson
Nuts and Bolts of Campaign Organization, Helen Keyes
Politics and the Press, Michael Janeway
Presidential Politics, The White House and the Media, Robert L. Healy
The Quality of the Environment, George P. Merriam, Robert E. Mintz, and Peter S. Ross
Social Ethics and Social Action, Robert Coles
Strategies for the Ghetto, John G. Wofford
U.S. and Communist Chinese Foreign Relations—The Problem of Taiwan, James L. Peck
U.S. Cuban Policy, Jorge I. Domínguez and Merritt W. Robbins
Urban Campaigning, John W. Sears and William H. Webster
The Urban Politician, Barney Frank
Urban Politics and Government, John W. Sears
Welfare and Poverty in America, Bradley R. Schiller

1969-1970

Change in the Penal System, Thomas C. Cross
The Constituencies of Conscience, Charles M. Hampden-Turner
Cuba, Angel M. Rabasa
The Decision-Making Process in Cambridge, Charles P. Whitlock
Directions of Black Political Movements, Alexander L. Jackson, IV
Education in Boston's Model Cities, Barbara L. Jackson
Ethics and Politics, Edmond J. Gong
Hallucinogenic Drugs and Society, J. Douglas Knott and Jonathan D. Lieff
Issues of the 70's, David S. Broder
New Politics and the Presidency, Robert L. Healy
Nuts and Bolts of Campaign Organization, Helen Keyes
Opposition Politics, David S. Broder
The Political and Governmental Consequences of Having "Made It" as a Society, John P. Sears
Political Films of the 20's and 30's, Edward L. Mark and Michael Prokosch
Politics and Education, Ellen M. Jackson
Politics and the Press, Michael Janeway
The Role of Theatre in the Post-Industrial Society, Timothy S. Mayer
Science, Technology, and Political Action, Mack Lipkin, Jr., and Andreas Teuber
State Decision-Making within the Federal-State Complex, David J. Goldberg
Strategies for Combatting White Racism, Robert E. Friedman
Strategies for Political Change, C. Montgomery Johnson
The Student and Community Action, Ernest W. Boyd and Michael A. Kirby
Television, Robert R. Bruce
Towards Change in Public Welfare, Lawrence N. Bailis
The Urban Fiscal Crises, A. Mitchell Polinsky
The Urban Political Scene, Gerard D. Hegstrom
Urban Politics—Policies and Tactics, Gerard D. Hegstrom
Youth Culture and Politics, Duncan A. Campbell

1970-1971

Alternatives to the Daley Machine, Jim Geocaris and Howard Swibel
America’s Housing Crisis, Charlie Allen
Asian-American Race Relations, Victor Nee, David Shih, Brad Yoneoka
Boston Politics, Barney Frank
Campaigning, Richard E. Barringer, Lee V. Sigal
Cinemarxism, Joel W. Haycock
Community Control of Economic Development, Geoffrey Faux
Community Control of Schools and Other Institutions, Joseph Featherstone
Community Organization and Economic Change, Geoffrey Faux
Contemporary China, Stanley A. Karnow
The Corporate Decision and Community Values, Dan H. Fenn, Jr.
Corporate Power in a Liberal Democracy, Simon Lazarus
Cuba and Its Struggle to Develop, Adolfo R. Garcia
Development of Political Positions: The Politics of Reason and Fear, William Craig Roth
Drugs as Symbols in the Politics of the 70’s, Henry H. Cadell and Jonathan D. Lieff
Exploding the Asian Myth, Wilma Y. Chen
Federalism and the Role of the States, Frederick H. Schultz
The Indochina War, John H. Helmer
Intelligence Systems: Function, Method, and Organization, Craig M. Watson
The Labor Union Lobbyist Confronts the State Legislature, Nicholas Kisburg
Liberal Republicanism: An Objective Appraisal, David P. Ballard
The Massachusetts Legislature, Marjorie Schiller
Massachusetts Politics, Alan D. Sisitsky
A New Economic Approach to the Politics of a Developing Society, Virgil Wood and John Young
Nuts and Bolts of Campaign Organization, Helen Keyes
Party Realignment, Howard L. Reiter
Police/Community Relations in Cambridge: A Case Study in Attitude Polarization, L. Craig Johnstone
A Political Exercise, David S. Broder
Political Films, Edward L. Mark
Politics and the Novel, Jeremy D. Larner
The Politics of Disillusionment, C. Michael Curtis
Poverty and the Criminal Process, Melvyn Zarr
The Presidency and the Media, Robert L. Healy
Public Policy in New York City, Diana R. Gordon
Religion and Politics, Don Howarth, Daniel J. Kelliher, Jr., and Roger J. Magnuson
Schools and Society, Joseph Featherstone
U.S. Diplomatic Squiggles and Military Strategy Towards Viet Nam, John B. Henry
U.S. Imperialism, George F. Gilder
Urban Manpower Development Strategies in the 1970's, Cyril Tyson
What is the Social Responsibility of the Scientist?, John Gliedman
Writers and Society, Jeremy Larner

1971-1972

Advanced Nuts and Bolts of Political Campaigning, James B. King
Approaches to Change and Conflict in the International Arena, Bjorn Egge
Bangladesh: Birth of a New Nation, Rounag Jahan
Black Personality Models in Interracial Organizations, Richard R. Scott
The Boston Political Process—Methods, Machinations, Joseph F. Timilty
Campaign '72, James B. King
Church and State, Don Howarth
Community Organization and Community Economic Development, Bernard R. Gifford
The Comprehensive Consumer, Sharon King
Congress: Dead Wood or Re-emergent Branch?, Richard D. Max McCarthy
The Congressional Legislative Process—How to Plug in, Mark E. Talisman
Consumer Advocacy in Practice: An Investigation of Auto Insurance, Stephen B. Farber
Development of Political Positions in the Modern Campaign, William Craig Roth

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An Evaluation of the Effectiveness of Citizen Participation, Marc A. Grainer
Getting Results—Skills for the Innovator, Jerry E. Mechling
The Great American Drug Problem in the Election Year, Guy Leveaux, Jonathan Lieff, Roy Sussman
How Politicians Use the Media—and Vice Versa, Richard P. Flavin
How to Practice Government, Francis D. Fisher
Impact of Environmental Action upon Income Groups, Philip H. Huff
Independent Politics within the Chicano Movement: La Raza Unida Party, Hugo N. Morales
The Influence of Conservatism in Contemporary European and American Politics, Peter P. Witonski
John Dewey: A Progressive Mind, Joseph Featherstone
Legislative Politics, Edward L. Burke, James A. Kelley, Jr., Ronald C. MacKenzie, Marjorie R. Schiller
Limits of Governmental Action in Environmental Protection, George R. Sprague
Massachusetts Government and Politics, John W. Delaney
New Town Development—The Lessons and the Prospects, Albert C. Pierce
Nuts and Bolts of Political Campaigning, Evan S. Dobelle
The Offender in the Criminal Justice System: Victim or Victimizer?, Chet Atkins, John Calhoun, Dewitt Stewart
Organizing in the Chicano Community: El Partido Raza Unida, Hugo N. Morales
Political-Economic Alternatives for America, Gar Alperovitz, Jim Campen
The Political Economy of Architecture, Robert K. Manoff
Political Power in New York City, Douglas Schoen
Politics and the Media, Richard P. Flavin
Politics and the Press, C. Michael Curtis
The Politics of Poverty, Philip Johnston
Prisons and Alternatives—The Issue of Offender Self-Determination, Richard G. Bowers
Radical Libertarianism, Juris Kaza
Right-Wing Parties in Europe and America, Peter P. Witonski
"Think-Tanks" and Government, Peter L. Szanton
Urban Health Care, Frank Eisenberg
1972-1973

The Bloc Voter, James B. King
Campaign Fund-Raising, Charles E. Schumer
Campaign Work, Evan S. Dobelle and James B. King
Can the State Legislatures Cope?, Martin A. Linsky
Community Participation: A Hope or a Hoax?, Chuck Turner and Gloria L. Fox
The Crisis of America, Luigi Barzini
Decentralization in the Urban System, Albert C. Pierce
Decision Making in an Effective Campaign, Jack Walsh
The Decision-Making Process, Frank Light
The Department of State—Organization, Personnel and Policy, 1933 to the Present, Thomas E. Lifka
Energy Crisis: Fact or Fiction?, Barbara M. Heller
Environmental Politics, Barbara M. Heller
Experimental Seminar: The Use of the Video-Tape in Analyzing the Making and Effects of Urban Policy Decisions, Dan Dimancescu, Gudrun Granholm, Barbara M. Heller, Thomas J. Murray and Albert C. Pierce
Film and Political Ideologies, Joel Haycock
Governmental Response to American Crime: Reformers vs. Crime Fighters, Charles H. Rogovin
The McGovern Candidacy: Why It Failed and How the American “Left” Might Get Itself Together Again, Ed O'Donnell
New Communities, Dan Dimancescu
Nuts and Bolts of Campaign Organization, Helen Keyes
Political Consultants, Evan S. Dobelle and James B. King
The Political Dynamics of Public Education, Evan S. Dobelle
Political Trials, William P. Homans, Jr.
The Politics of Women in American Fiction, Jeremy Larner
The Presidency and the Media, Robert L. Healy
Racial Integration in the Schools, Mike Bernick and Julius Kearney
Religion and Politics in Latin America Today, Harvey G. Cox
Southern Politics, Wayne Greenhaw and Ed Williams
State Government: Need and Response, Paul Simon
Traditional Conservatism in the 1970’s, Jeffrey Bell
Women in Politics and Government, Marge Schiller and Ellen Feingold
Women in Politics and Government, Marge Schiller and Geraldine Pleshaw
The Urban Church as a Political Catalyst, Thomas D. Corrigan
Urban Politics, Barney Frank
The Vietnam War, Gloria Emerson

1973-1974

Art Institutions in a Changing Society, Nancy Balfour
Big Brother as Tarzan: A Right-wing Critique of the State, David Brudnoy
Campaigning in New Hampshire, Laurence I. Radway
The Caribbean Contradiction: Puerto Rico, 1941-1973, Joaquin Cortiella and Sixto Escobar
Catharsis in Corrections, John J. Buckley
The Conservative Dilemma in Contemporary America, David Brudnoy
Detente and the Prospects for Arms Control: 1974-1984, Michael Brenner
Dialogues on U.S. Involvement in Latin America, Shepherd Bliss
Equality and Public Policy, William J. Spring
The Governor's Office, Jack Flannery and Martin A. Linsky
Guerrilla Warfare in Southern Africa: Revolutions in Progress, Edisson Jonas Mudadiirwa Zvobgo
How Does Congress Respond to Crisis?, Michael J. Harrington
The Impact of Technology on Political Campaigning, Jack Walsh
Issue Development in Presidential Campaigns, Robert M. Shrum
Jobs, Poverty, and the Congress, William J. Spring
The Military Establishment and Its Role in the Public Policy Process, David R. Halperin
The 1974 Elections: Issues and Outlook, Alan L. Otten and Robert M. Shrum
Nuts and Bolts of Campaign Organization, Helen Keyes
Our Disintegrating Non-System of Criminal Justice: A Few Emerging Issues, Carol Ruth Silver
The Political Parties: Where Are They and Where Are They Going?, Michael A. Dively and Anne Wexler
Political Trials: Perspectives from the Defense, Louis Font and Gale Glazer
The Politics of Foreign Aid, Allan R. Furman
The Politics of Health Care, Donald J. Scherl, M.D.
The Politics of Management of Municipal Agencies, Andrew P. Kerr
The Politics of Political Journalism, Peter Shane
Politicians and the Public: A Comparative Study, William M. Drower
Politicians and the South, Pierre Pelham
Power and Politics in the Arts, Mark Faverman
The Press and Its Critics, Alan L. Otten
Recent Trends in the Middle East, Warren Clark, Jr.
Successful Challenges, James B. King
Urban Politics: Boston 1974, Lawrence S. DiCara
In the Wake of Watergate, Robert M. Shrum and Alan L. Otten
Who Elected Sevareid? Television and Presidential Politics, Edwin
Diamond
The Women's Movement: The Social and Political Issues, Geraldine
B. Pleshaw
Youth in Cuba, James Higgins

1974-1975

Alternatives to Public Campaign Financing, Douglas Bailey, Roland
Cole, and Mark Petri
Arms Control and Defense Strategy, Members of the Program for Sci-
ence and International Affairs, Harvard
Campaigns '74: Forty Hours Can Make a Difference, Martin A. Linsky
and Jack Walsh
Criminal Law in the 1970's, Richard E. Bachman
County and Municipal Election, 1975, James B. King
Decision-Making in Contemporary Political Campaigns, John Mart-
tila, Dan Payne and Tom Kiley
The Democrats, 1964-1976, Mark Shields
Federal Domestic Programs: Great Society or Social Pork Barrel?,
David A. Stockman
Foreign Policy Crises: How the Congress Responds, Michael Harrington
The Future of Alliance Diplomacy, Herbert Levin
Humpty-Dumpty on the Right: Conservatism on the Brink, David
Brudnoy
The Impact and Future of the Spanish Speaking in American Poli-
tics, Art Torres
Impeachable Sources: The President and the Networks, Edwin
Diamond
Labor's Participation in Government through the Legislative Process,
Evelyn Dubrow
Labor: A Political and Legislative Force, Joseph J. Cass
Making Decisions in State Government, Francis W. Sargent
The Making of a Nominee, 1976, Sander Levin
The Massachusetts State Legislature, Robert S. Barry
Media $$$ Limitations: Campaign Reform or Incumbent’s Dream?, Craig Stepno
The Middle East: The Crucial Questions, Edward R. F. Sheehan
Multinational Corporations in Africa: Development-Inducer or De­pendency-Seducer?, Antoine W. van Agtmael and Robert A. Pastor
New York City Politics, Lois Tendler
Nuts and Bolts of Campaign Organization, Helen Keyes
Penal Reform and Its Effects on Custodial Services within the Criminal Justice System, William W. Nickerson
Planning at the Top, Michael Pitfield
Pluralism and the Politics of a Neighborhood Policy, Geno Baroni
Political Issues in Critical Environmental Choices, Gregor I. McGregor and Robert J. Rauch
Politics, Campaigns, and the Press, Mark Shields
Politics and the Economy: 1975 and After, William Spring
Politics in the People’s House, Barber B. Conable, Jr.
The Politics of the Third World on Film, Jomo K. Sundaram
Politics: With or Without Political Parties?, Neil Staebler
Problems and Priorities of an Urban School System, Kathleen Sullivan
The Puerto Rican Experience in the United States, David Cortiella, Joaquin Cortiella and Rodolfo Rodriguez
Racial Politics in 1974: The Making and Breaking of Political Coalitions, Mark Sissman
Regulation and Bureaucracy, Dennis Shaul
The Senate and Foreign Policy, Thomas A. Dine
Staff Perspective on the Legislative Process, Patrick A. Shea
Television: What It is, and What We Might Do about It, Clay T. White­
head
Women and the Political System, Ann Lewis

1975-1976

The Art and Politics of Public Management, Frederic V. Malek
The Arts and Politics: The Growth of Government Involvement, Linda Fosburg and Lewis L. Lloyd
Conflicts Between the Media and the Law, Robert L. Healy
Congressional Reform, Richard P. Conlon
Of Crime and the Criminal Justice System, Philip Scribner Balboni
The Department of the Attorney General: Options for Action, Francis X. Bellotti
Environmental Policy and Public Health, Gregor I. McGregor and Members of the Harvard Law School Environmental Law Society
Ethnicity and Nation Building in Africa, Dunstan M. Wai
Governing a City: Are There Solutions to the Problems?, Timothy A. Barrow
Israel and the Palestinians: Prospects for Co-Existence, Trudy Rubin
Journalism and the Real World of Politics, Thomas B. Littlewood
National Security, Foreign Policy, and Congressional Competence, John Holum
Nuts and Bolts of Campaign Organization, Helen Keyes
Political Communications: A Campaign Case Study of Paid and Unpaid Media, Members of Marttila, Payne, Kiley & Thorne, Inc.
The Politics of Human Suffering, Richard Broeker
The Politics of Monetary Policy, Frank E. Morris
Practical Politics, Carol Bellamy
The Presidential Campaign and the Post-Watergate Press, Edwin Diamond
Presidential Politics '76, Joseph Grandmaison
The Puerto Rican Working Class and Organized Labor in Puerto Rico and the United States, Joaquin Cortiella and Dain Borges
Scientists, Government, Politics: Entangled Webs, Anne H. Cahn and Barry M. Casper
Some Psychological Aspects of Public Life, Xandra Kayden and Alvin Kahn
Southern Republican Politics: Mississippi Viewpoint, Gilbert E. Carmichael
Television Reporting: Two Critical Perspectives, Frank A. Mariano
Transition: The Critical Period between Campaigning and Governing, Peter Curtin
The United States and Southeast Asia, Ngo Vinh Long and Jomo Sundaram
The Urban Agenda for 1976, Micho Fernandez Spring
Women in Politics, Patricia E. Mitchell
Word and Deed at the White House: A Speechwriter's Perspective, Aram Bakshian, Jr.
The World's Food: Will It Suffice?, Charles H. Weitz
1976-1977

Africa and World Politics, Thomas R. Kanza
The Changing Congress, Harrison William Fox, Jr.
Environmental Policy and Politics, John A. S. McGlennon, Stephen F. Ells
Ethics for Journalists: Will Standards Save the First Amendment or Help Destroy It?, Martin A. Linsky
The Far Side of Politics: Governmental Issues and Media Coverage, Richard Broeker
Food, Nutrition, and Health: Research into the Dynamics (and Politics) of a State Policy or Lack Thereof, Saul Barry Wax
Foreign Policy Making in the Department of State, Tain P. Tompkins
Foreign Policy and the Public Interest, Tain P. Tompkins
The Fourth Branch: Lobbying as Practiced by Interest Groups and the Executive Branch of Government, L. Edward Lashman
The Future of American Conservatism, David Brudnoy
Issues of the Second Women's Movement, Elisabeth Griffith
Judicial Administration—Courts and the Community, A. David Mazzone
Major Decisions in Political Campaigns, Jack Walsh
Nomination Politics, David A. Keene
Nuts and Bolts of Campaign Organization, Helen Keyes
Nuts and Bolts of Campaign Organization, L. Kirk O'Donnell
Policing Urban America, Robert J. diGrazia
Political Campaigns of the 1980's, John D. Deardourff
The Politics of Busing, J. Anthony Lukas
The Politics of Energy, Henry Lee
Politics: From the Perspective of a Black Elected Official, Royal Bolling, Jr., Doris Bunte, Robert L. Fortes, Mary Goode, Raymond Jordan, Melvin H. King
The Politics of Health Care, Mark L. Schneider
The Politics of Monetary Policy, Frank E. Morris
Radical Feminism and Politics, Elizabeth Reid
The Stand-Off between the World's Rich and Poor, J. Robert Vastine, Jr.
Where Power Lies: Power Relationships in America, Mark Bravin, Mark Greenberg, David Halprin
Who Really Runs our Big Cities, Barry Gottehrer
Summer Awards

Each year the Institute of Politics offers a limited number of Summer Awards to Harvard and Radcliffe undergraduates (juniors, sophomores, and freshmen) for field work contributing to senior honors theses or other comparable projects. These research grants provide financial aid during the summer months to encourage direct observation of political and governmental processes within the United States.

Summer Award Winners and Topics, 1968-1976

1968

Robert L. Adler, “American Federalism and the States in Congress.”
Anthony Ganz, “Shelby, Mississippi: Leadership and the Politics of Conformity.”
Jerald Gerst, “The Mississippi Delta: The Case for Keeping the Pressure on.”
Richard Lavine, “Intergovernmental Fiscal Relations: Revenue-sharing and Its Alternatives.”
John Reed, “Don’t Enjoy Your Misery.” (Not a thesis.)
Ronald Simon, “Institutionalized Conflict: The Public Mental Hospital and Its Patients.”
Anne R. Thornton, “Interagency Coordination in the Model Cities Program.”

1969

Charles E. Allen, “Forms of Exercising Community Power.”

Charles E. Coates, "The Relation Between Local Republican Party Organization and Success in Massachusetts State Legislative Elections."


J. Elizabeth Harris, "The American Black Female Sex Role."

Steven E. Hartz, "Nigeria: Problems of National Integration."

Paul D. Holland, "U.S. Decision to Grant Aid to Ghana for the Volta River Dam Project in 1961."


A. Mitchell Polinsky, "Public Expenditure Decisions for Human Resources in a Metropolitan Area."


Eric Redman, "Consumer Protection: How a Legislative Program Was Conducted by a Senate Committee Staff for the Purpose of Re-electing the Committee Chairman."

Katherine B. Siepmann, "Evaluation of Social and Educational Effectiveness of CDGM Centers in Mississippi."

Theodore J. Siff, "The Politics of Governmental Consolidation."

1970

John Patrick Berry, "The Dynamics of Resistance to Court-Ordered Desegregation in Selected Mississippi Districts."

Edward Dugger III, "Privacy in the Urban Environment."

Duncan D. Dwinell, "Social Mobilization and Political Development of Colonial India, 1898-1921."

Francesta Farmer, "Analysis and Development of a New Concept of Welfare Based on Recipient Needs and Aspirations."


Adolfo R. Garcia, "An Analysis of the Economic Transformation of Cuba with Special Emphasis on Political and Social Results."

Barry Griffin, "The Relationship between Industrial Expansion and the Pollution of Marine Resources."

Richard W. Gula, "The Runaway and the Urban Community: A Social Dilemma."

Alice P. Hartge, "Cambridge Rent Control Campaign: A Study in Local Economic Policy-Making."

Joel W. Haycock, "The Thematics of the Social Action Film: Film as Expression of Perceived Social Roles, and as Means to Political Awareness."

Constance Hilliard, "The Oral and Written Tradition of the Fulani and Its Significance for Understanding the Penetration of Islam in Tropical Africa."

Jeffrey Laurenti, "New Jersey's Political Culture."

Jan-Anders Paulsson, "Political Organization and Mobilization in 20th Century Rural Sweden."

Frank D. Raines, "The Genesis and Passage of the Family Assistance Program."


Rebecca J. Scott, "An attempt at empirical analysis of various hypotheses about imperialism—case study or systematic."

1971

Janis Abkowitz, Reginald Foster, David Woo, "An Evaluation of Specialized Medicine in Saskatchewan, Canada, as It Relates to Proposed United States Health Legislation."

Charles M. Alcala, George C. Rangel, "Chicano Segregation in the State of Texas."

Charles P. Alexander, Rush W. Dozier, Jr., Problems of Regulation of the Prescription Drug Industry."

Lincoln W. Caplan, Photographic documentation of lifestyle, values, characteristics of Middle Class; verbal critique of photography.


Ellen Gesmer, "A Crosscultural Consideration of Groups Resistant to the Introduction of Technology."

Erica B. Grubb, Margarita C. McCoy, "Improving Women's Status in Labor Unions; Analyzing Sex Discrimination and Devising Means for Eliminating It."


James S. Henry, "Vietnam War Veterans: Political and Psychological Effects of War Experience."

David R. Ignatius, "Socialism on One Block; Neo-Syndicalism in America as Seen in Co-Operative Units of Production, Distribution, and Service."


Donald L. Maruska, "Social Mobilization and Politicization in the Peruvian Squatter Settlements."


Thomas Sargentich, "The Political Theory of John Locke."

Marilyn Showalter, "Two Cases of Technological Addiction in Port Angeles, Washington."

Humberto Valdes, "A Comparative Study of Pre-Independence and Contemporary Cuban Exile Communities."

Alan Weisbard, "Industrialization on the Kibbutz."

Cornel West, "Study of Sacramento Politics."

Kenneth R. Wing, "Structural Proposal for the Provision of Legal Services in Mental Institutions; or The New Massachusetts Mental Health Law in Application: A Preliminary Evaluation."

1972

Barton Alexander, "Services Integration—A Comparison of British and American Policies."


David J. Cohen, "The Massachusetts Stubborn Child Law."
Ronald A. Dieckmann, "English Midwifery."
Joan M. Fuchs, "The Effect of Experiments in Job Enlargement upon Worker Attitudes."
Alan Heppel, "Ideology and Action of the Industrial Workers of the World (IWW)."
Robert M. Kaus, "Workers’ Control under Capitalism: Radical Reform or Formula for Industrial Cooperation?"
William Kristol, "Government Regulation of the Press."
Melinda Liu, Two Worlds in One: A Study of Chinatown Culture (documentary film).
Robert L. McTiernan, "Alternative Methods of Government Regulation in the Area of Broadcasting."
Kenneth M. O’Brien, "Impact of U.S. Multinational Corporations on Government-Trade Union Relations in France."
Stephanie Phillipps, "Ujamaa Development in Tanzania."
Peter J. Rusthoven, "The Establishment of Metropolitan Area Government in Indianapolis."
Daniel A. Swanson, "Radical Potential for the Classical American Proletariat."
Amy Totenberg, "A Study of the United Mine Workers Union."

1973

M. Bassey Até, "Politics of National Compromise in Post-Civil War Nigeria."
Brian A. Bohn, "The Politics of Alcoholism and Drunkenness: A Sociological Perspective."
A’Lelia Bundles, "The Development and Uses of Radio and Television in Jamaica (Viewed within the Context of Independence.)"
Darryl M. Burrows, "Creoledom and the Determinants of Political Participation."
Daniel Craig, "Village Legal Systems in Iran."
Tony E. Crapp, "For Whose Benefit? Multi-Racial Politics and the Movement for Local Governmental Reform in Dade County, Florida."
Michael B. Deeter, "Economic Development Planning for Equality."
Christopher H. Foreman, Jr., "Black Politics in Baltimore."
Ira N. Forman, "Coalition Politics in Cleveland, Ohio—The Political Behavior of Ethnic Voting Blocs in the Inner City."
Mark C. Frazier, "Bureaucratic Pathologies."
James K. Galbraith, "The Political Economy of Limited War."
Philip A. Gelston, "Changes in the Form of Railroad Regulation in the U.S., Great Britain and France."
Martin E. Getzendaner, "Thailand: Friends, Factions, and Foreign Policy."
James W. Henderson, Jr., "The Allison and Kearns Models: Martin Luther King and the Civil Rights Struggle."
David L. Johnson, "The Effects of Political Involvement in the Local Church."
Patricia L. Lansdale, "The Socialization of Women: A Developmental Study of Identification in Girls, Ages Three through Six."
Patricia M. McGinnis, "Analysis of Inefficient Resource Allocation by the Small Business Administration."
Robert E. Rosen, "The Structuring of Statistical Social Thought: An Examination of Sir John Lubbock and British Social Science, 1871-1904."
Barney S. Rush, "A Study of Low-Income Housing Projects in Rio de Janeiro, Brazil."
Douglas E. Schoen, "The Effect of Racial Conflict on the Political Attitudes and Voting Behavior of Jews and Catholics in New York City."
Peter M. Shane, "The Social Functions of American Education: A Massachusetts Case Study."
Kenneth Train, "The Distribution by Area of Gynecologists in Britain."
Robert P. Young, Jr., "Analysis of Election Strategies of Black Candidates for Citywide Offices with Special Interest in the Potentiality of Bloc Voting in the Black Communities of the City."

1974

Brian Balogh, "The Response to Metropolitan Fragmentation."
James M. Beslity, "Italian Political Power in New York City."
Lloyd C. Blankfein, "Research on the 1974 Congressional Elections."
Nelson Denis, "New York City: Mayor, Board of Estimate, and City Council Relationship."
Robin S. Freedberg, "Immigrants and the Development of the New York Municipal Hospital."
Peter N. Greenwald, "Analysis and Comparison of the New York City-Harlem Riots of March 1935 and July 1964."
George R. Hornig, "Economic Development and Environmental Concern: A Study of Land Use Planning in the Public Sector."
Michael S. Kaufman, "The Impact of Supreme Court Decisions on the Congress."
Bernie McGarva, "Comparison of American Congressmen and Canadian Members of Parliament."
David T. Russell, "The Role of Technicians in the Formation of Public Policy in the Communications Industry."
Richard W. Shepro, "Changes in Urban Structure Brought On by the Chicago Fire and the San Francisco Earthquake."
Joe R. Whatley, Jr., "The Effects of Integration of the Labor Market in Alabama."
Michael J. White, Strategies for Downtown Urban Revitalization: San Francisco and Boston."
John Wong, "Internship at the Action for Boston Community Development, Inc."

1975

Joel D. Anderson, "'Making It': The Political Economy and Lives of the People in a Town American Society Forgot."

Marvin N. Bagwell, "A Comparative Study of Two State Housing Finance Agencies (New York; Boston)."

Sally J. Canter, "The National Board of Health: A Milestone of Governmental Public Health Control in America."


David Cortiella, Joaquin Cortiella, "Puerto Rican Involvement in the Labor Movement."

Harris A. Decker, "New York City Municipal Employee Unions: A Study of Organizational Hierarchy."

Kevin Fong, "Distribution of Costs and Benefits of Urban Transportation."

Jack Goldstone, "Normative Study of Information Processing and Its Effect on Decisions in Legislative Committees: Case Study of Energy Subcommittee of the Senate Commerce Committee."

Clifford J. Grob, II, "History and Analysis of Passage of Alaska Native Claims Settlement Act of 1971."

Aliza Karney, "Institutional Structure and Public Policy in the Provision of Health Care: Three Hospital Case Studies."

Leonard G. Learner, "Greece and the Formation of Cold War Policy in the Truman Administration."


Saturnino E. Lucio, "Generational Differences in Political Attitudes and Political Participation Among the Cuban Exiles of Dade County, Florida."

Miriam Rabban, "Humanized Work."

Luther M. Ragin, Jr., "A Comparative Analysis of Income Redistribution Strategies in the United States and the United Kingdom."


Gregory S. Schell, "Scandinavian-Americans and the Politics of the Pacific Northwest."
Steve Schwarzberg, "American Public Opinion Toward Israel."
Peter R. Wallace, "The Impact of Revenue Sharing upon the Generalist Official in Local Government."
Mark G. Wertman, "Perceptions of Health Care and Illness in Rural West Virginia."

1976

David G. Blankenhorn, "School Busing in Jackson, Mississippi."
Tong Soo Chung, "Experience of Korean Immigrants in America."
Eliot Cohen, "The Politics of Elite Military Units in Modern Democracies."
Michael Conniff, "WHO IS HE: The Life and Times of Frank Conniff."
Samuel J. Dubbin, "Economic and Policy Implications of Florida's Growth."
Wayne Eastman, "Constituencies and Legislators: Linkages."
Lynn Feldman, "Costs of Noise Pollution of Boston's Logan Airport."
Jonathan M. Fine, "Governmental Responses to Public Health Threats: A Case Study."
Victoria A. Judson, "Local Provision of Federally Guaranteed Public Services: A Case Study of Local and Federal Dynamics in South End Community Housing Developments."
Robert H. Lavoie, "Bureaucratic Analysis of the Interstate Commerce Commission."
R. Russell Meyer, "Analysis of Kaiparowitz Power Project (Utah)."
Lisa M. Poyer, "An Analysis of the Problems of the New York Legal Aid Society."
Vicki L. Sherman, "Interest Group Politics: A Case Study of the Agency for Consumer Advocacy Legislation."
Jan A. Smokowicz, “The Character and Impact of Congressional Committee Staff Bias.”

Susan M. Williams, “Mineral Resource Development on the Navajo Indian Reservation.”
Public Affairs Internships

The Internship Program is one of the newest and most rapidly expanding components of student activity at the Institute of Politics. Designed to provide a link for students between the academic and political worlds, it has several components: (a) the job clearinghouse, a voluminous resource center located in the Institute equipped with information to start the student on his job search; (b) summer internship grants, begun in 1975, that are allocated to students whose financial needs would otherwise prohibit them from accepting an internship in the political world; (c) a series of seminars during the winter and spring aimed at educating the Harvard-Radcliffe community on job hunting techniques and possibilities; and, (d) the "Harvard in Washington" program that provides students holding summer positions in the D.C. area with activities of intellectual, social and athletic nature.

Recipients of Internship Grants in Support of Summer Jobs in the Public Sector, 1975-1976

1975

Richard B. Bloom, Intern on the Project on Privacy and Data Banks of the Massachusetts Civil Liberties Union Foundation (Boston).
Thomas L. Daniels, Intern, Environmental Board of Vermont.
Mark Feldstein, Public Affairs Investigative Reporter, KAET-TV (Arizona).
Freddie L. Fletcher, Community service aide, Huntsville-Madison County Community Action Committee, Inc. (Alabama).
Alan Haymon, Research assistant, The Urban League of Cleveland.
Nancy A. Hilliard, Programs Investigator for Joyce M. Bawer, court consultant in Third District Court, Eastern Middlesex, Juvenile Probation (Cambridge).
Dawn Hudson, Assistant to Carol Ruth Silver, Legal Counsel to the Sheriff of San Francisco.
Frank J. Kinzie, III, Legislative Assistant, Minnesota House of Representatives, Subcommittee on Consumer Affairs, Commerce and Economic Development Committee.
Laurie M. Lotspeich, Research consultant, Action for Opportunity, Berkshire Priorities Project (Pittsfield, Massachusetts).
David W. Price, Field worker, Massachusetts Law Reform Institute (Boston).
Mark J. Saylor, Intern, Assemblyman Terry Goggin (California).
Estevan R. Valenzuela, Legislative Assistant, Assemblyman Art Torres (California).

1976

Linda J. Asberry, Intern, Mayor David Vann, Birmingham, Alabama.
Vicki Barber, Intern, California State Assemblyman Richard Alatorre.
Gilbert Fleitas, Intern, Congressman Herman Badillo (New York).
Pamela Hogan, Staff Assistant, Massachusetts Mental Health Legal Advisors Committee.
Thomas M. Keane, Jr., intern, Congressman John J. Moakley (Massachusetts).
John E. Mallard, Intern, Ohio Department of Economic and Community Development.
Alfred J. Marek, Legislative Research Assistant, New York Department of Labor.
Mark A. McClain, Intern, Cleveland Councilman David N. Strand.
Paul J. McMenamin, Intern, Office of the District Attorney, County of Santa Barbara, California.
Carla J. Robinson, Intern, Department of Administration, City of Newark, New Jersey.
Jeffrey F. Scott, Staff Assistant, Office of the Lieutenant Governor of Massachusetts.
Luther Snow, Housing Project Coordinator, Hyde Park-Kenwood Community Conference (Illinois).
Jonathan A. Stein, Intern, New Jersey Legislature Joint Committee on Public Schools.
Elizabeth S. Stong, Intern, California State Senator Peter Behr.
Gary J. Toman, Intern, Broome County Legislature (New York).
Eric M. Tucker, Intern, Jackson County Legislature (Missouri).
Robert P. Uva, Legal Assistant, Greater Boston Legal Services.
Charles H. Wade, Staff Assistant, The Small Business Development Corporation (Massachusetts).
Harvard Political Review

The Harvard Political Review is a quarterly journal of political analysis published by the Student Advisory Committee of the Institute of Politics. Designed to serve as a forum for academic debate on issues of key political importance, the Review publishes articles by outside contributors—often utilizing the work of Institute Fellows, CFIA Fellows, and Nieman Fellows—and undergraduate staff members. Articles and book reviews cover many areas of political interest—local, state, national, and international.

Founded in 1969 as an outgrowth of the student movement at Harvard, the Review has been subsidized by the Institute since 1971, after two years as an independent publication. Since then, the magazine has aimed to provide a link between the Institute and the rest of the Harvard community, in addition to providing a forum for discussion and giving undergraduates an opportunity to publish their material. The current Review staff numbers more than 30 students, and the magazine is distributed free of charge to the Harvard community.


David P. Ballard, General Manager, 1973
G. Andrew Berg, Advertising Manager, 1974
Timothy K. Bliss, Business Manager, 1971; Associate Editor, 1972-1974
Marilyn L. Booth, Associate Editor, 1977
James M. Connor, Associate Editor, 1976
Andrew P. Corty, Assistant Publisher, 1972-1973
Kenneth P. DeAngelis, Advertising Manager, 1973; General Manager, 1973-1974
Jarius L. DeWalt, Advertising Manager, 1974
Paul D. Gandy, General Manager, 1976
Martha Gershun, Associate Editor, 1976; President, 1977
William R. Glass, III, Production Manager, 1974-1975
Richard W. Hausler, Editor, 1971
C. Dale Hwang, General Manager, 1975
Paul Jakab, Editor, 1971
Kenneth I. Juster, General Manager, 1974-1975
Simeon M. Kriesberg, Editor, 1971-1973
Eric T. Laity, Assistant Business Manager, 1973; Business Manager, 1973-1975
J. Frederick Martin, Associate Editor, 1973-1974
Thomas J. Manning, Business Manager, 1976
Gary J. Meisel, Associate Editor, 1972-1973; Editor, 1973-1974
Richard J. Meislin, Publisher, 1972-1973
Richard P. Mendelson, Associate Editor, 1972-1974; Editor, 1974
Marla Jo Miller, Associate Editor, 1975
Robert J. Muething, Production Manager, 1977
Ralph D. Peeler, III, Production Manager, 1974-1975
Ward G. Pennebaker, Business Manager, 1972-1973
Daniel B. Poneman, Associate Editor, 1977
Lief Rosenblatt, Business Manager, 1971
Donald W. Rucker, Production Manager, 1976
Federico Salas, Editor, 1977
Mark J. Saylor, Editor, 1975
Roderick P. Thaler, Business Manager, 1975
Alexander M. Vik, General Manager, 1976-1977
Thomas C. Ward, Associate Editor, 1974
Janet L. Weller, Circulation Manager, 1973-1974
F. Bradford Westerfield, Business Manager, 1977
George H. White, Associate Editor, 1975; President, 1976
Lawrence H. White, Editor, 1976
"New Projects"

The "New Projects" of the student program have developed steadily in response to the Institute's desire to be flexible in its sponsorship of activities for the Harvard community. This activity has been the catch-all of the student program, providing an informal and innovative format for students to hold special events addressing special constituencies, current political happenings, and a broader range of issues and interests than can be covered by the student study groups. These projects have brought both depth and diversity to the student program; they have offered more students the opportunity to become involved in Institute programs, and, at the same time, have provided a vehicle for intense concentration on particular topics and types of political activity.


1967-1968

Speaker Series on "The Effect of Third Parties in the 1968 Presidential Election," February-March, 1968. The speakers were:

Charles V. Hamilton, Chairman, Department of Political Science, Roosevelt University

Robert D. Novak, Nationally syndicated columnist

Speaker Series on "State Politics," February 1968. The speakers were:

Endicott Peabody, Former Governor of Massachusetts

Adlai E. Stevenson, III, State Treasurer, Illinois

Placement Program of Harvard students into local political campaigns (in conjunction with the Massachusetts Republican and Democratic State Committees), Spring, 1968.

"Politics '68—Candidates, Issues and Voting Blocs: Analysis and Prediction," April 1968. The discussion was led by:

Donald W. Riegel, Jr., U.S. Representative, Michigan

Richard M. Scammon, Election consultant to the National Broadcasting Company
1968-1969

"The Afro-American Experience," lecture series, 1968-1969. The guest lecturers were:

James Boggs, Labor organizer and author
Lolis Elle, Civil rights lawyer
James Farmer, Former National Director, CORE
Alex Haley, Author
Fanny Lou Hamer, Executive Committee, Mississippi Freedom Democratic Party
Roy Innis, Executive Director, CORE
Rhody McCoy, Ocean Hill-Brownsville School Administrator
A. J. McKnight, Director, Southern Cooperative Development Program
Franklin Williams, Director, Urban Center, Columbia University
A. Z. Young, President, Bogalusa Voters League
Andrew Young, Executive Director, Southern Christian Leadership Conference
Whitney Young, Director, National Urban League

Conference on Local Politics and People, September, 1968, sponsored jointly by the Institute, the Massachusetts Democratic and Republican State Committees, and Citizens for Participation in Politics. The participants were:

William Abbott, Candidate for U.S. Congress, Massachusetts
Belden J. Bly, Incumbent candidate for State Representative
Michael Daley, Incumbent candidate for State Representative
Irving Fishman, Incumbent candidate for State Representative
Marvin H. Glaser, Candidate for State Representative
Deirdre Henderson, Candidate for U.S. Congress, Massachusetts
Lester Hyman, Chairman of Massachusetts State Democratic Committee
Martin Linsky, Incumbent candidate for State Representative
David McGovern, Candidate for State Representative
John Maguire, Candidate for State Senate
Robert Maguire, Candidate for U.S. Congress, Massachusetts
Mary Murphy, Candidate for State Representative
Ann Priest, Candidate for State Representative
Ronald Rosenblith, Candidate for State Senate
Vincent Schairer, Candidate for State Representative
John Sears, Incumbent candidate for Sheriff of Suffolk County
Josiah Spaulding, Chairman of the Massachusetts State Republican Committee
David Williams, Citizens for Participation in Politics

1969-1970

Political Film Series, 1969-1970
Seminar on “Washington State Politics,” October, 1969. The seminar was led by:

Christopher Bayley, Deputy Attorney General, state of Washington, and Chief of the Consumer Protection and Antitrust Division
Slade Gorton, Attorney General, state of Washington
C. Montgomery Johnson, Fellow of the Institute of Politics, and Republican State Chairman, state of Washington

Panel Discussion on “The Cities and Nixon’s New Federalism,” December, 1969. The panelists were:

Frederick O’R. Hayes, Director of the Budget, Office of the Mayor, New York City
Selma J. Muskun, Project Director, The Urban Institute
Murray L. Weidenbaum, Assistant Secretary of the Treasury for Economic Policy, and Chairman of the President’s Task Force on Revenue Sharing

Speaker, December, 1969 (co-sponsored with the Harvard-Radcliffe Young Democrats):

Jesse Unruh, Assemblyman, California

Speaker, February, 1970 (co-sponsored with the Harvard Law School Forum):

Charles M. Mathias, Jr., U.S. Senator, Maryland

Colloquium on Community Action, March, 1970 (co-sponsored with Phillips Brooks House and Education For Action). The participants were:

Charlie Allen, Harvard ’70; Community organizer in Cambridge Model Cities Neighborhood
John Asher, Student organizer
Edward Banfield, Professor of Urban Government, Harvard University
Steve Bardige, Lawyer for Massachusetts Welfare Rights Organization
Joseph Bradley, Former State Representative and Secretary to House Speaker; Instructor at Boston University on the practical politics of change

65
Frank Camirand, Citizens' Participation Assistant, Cambridge Model Cities
Fred Clifton, Lecturer, Afro-American Studies Department, Harvard University
Ellen Feingold, Staff member of Justin Gray Associates (urban planning and consulting firm)
Harold Goyette, Director of the Harvard Planning Office
Justin Gray, Initial program developer of Cambridge Model Cities
Edward Gruson, Vice-President for Community Affairs, Harvard University
Wilson Henderson, Staff Director, Boston Model Cities
Ned Keehan, Assistant Professor of Economics, Harvard University; Coordinator of informal follow-up group on the Wilson Report of 1969 on the University and the City
Langley Keyes, Professor of Urban Studies, Massachusetts Institute of Technology; Advisor to Boston Model Cities
Mike Kirby, Community organizer, Somerville
Martin Linsky, Massachusetts State Representative; Author of welfare legislation
Theodore Marmour, Welfare specialist
Sister Lorelta Monaghan, Staff, Model Cities technical assistance, Cambridge
Barry O'Connell, Graduate Secretary, Phillips Brook House, Harvard University
Robert A. Parks, President, Roxbury Tenants of Harvard Association
Ted Parrish, South End Tenants' Council
John Pynoos, Urban Planning student, Graduate School of Design, Harvard University
Steve Rhinesmith, Training consultant, Behavioral Science Center
Janet Rose, Member of Model Cities Neighborhood Board, Cambridge
Chaney Ryan, Student organizer
Elliot Solar, Staff, Center for Community Based Economic Development, Cambridge Institute
Luther Seabrook, Principal, Highland Park Free School
John Sharratt, Architect and urban consultant
Larry Shepman, Community organizer, Boston South End
H. Ralph Taylor, Developer of the Model Cities Program as Assistant Secretary of HUD in the Johnson Administration
George Wiley, Executive Director, National Welfare Rights Organization

"The Grape Debate," March, 1970 (co-sponsored with the Harvard Republican Club). The debaters were:

K. K. Larson, Director, Desert Grape Advisory Board and the California Grape Growers League

Marcus Munos, Leader of the New England Boycott

Discussion Sessions on "The New American Ideology," April, 1970. The sessions were led by:

George C. Lodge, Associate Professor of Business Administration, Harvard Business School

1970-1971

Campaign Clearinghouse, Fall, 1970:
A student sponsored service which assisted interested students in getting involved in local political campaigns

Community Service Clearinghouse, Fall, 1970:
A liaison service between students interested in researching public and private services in Boston and Call For Action, a program being developed by a local radio station.

Political Film Series, Spring 1971.
Discussion, "Can A Young Congressman Really Do Anything About Changing Things For The Better?", Spring, 1971. The discussion was led by:

Donald W. Riegle, Jr., Fellow, Institute of Politics, and U.S. Representative, Michigan

Open Forum on "America At The Turning Point," March, 1971. The participants leading the forum were:

Allard K. Lowenstein, Fellow, Institute of Politics, and former U.S. Representative, New York

Donald W. Riegle, Jr., Fellow, Institute of Politics, and U.S. Representative, Michigan

Discussion, Spring, 1971. Those participating in the discussions were:

Emilio Q. Daddario, Fellow, Institute of Politics, and former U.S. Representative, Connecticut

Albert A. Gore, Fellow, Institute of Politics, and former U.S. Senator, Tennessee

Allard K. Lowenstein, Fellow, Institute of Politics, and former U.S. Representative, New York
Discussions on British Government, April, 1971. The discussions were led by:

Roy C. Hattersley, Fellow, Institute of Politics, and Member of Parliament, England

Conference on The Evolution of American Conservatism, April, 1971. The participants in the conference were:

David Brudnoy, Lecturer in History, Northeastern University
M. Stanton Evans, Editor, Indianapolis News; Author of The Future of Conservatism
Edmund Gullion, Dean, Fletcher School of Law and Diplomacy, Tufts University
Anthony Harrigan, Executive Vice-President of the Southern States Industrial Council
Leo Kesselring, New York Conservative Party
Russell Kirk, Columnist; Author of The Conservative Mind
Alan Mackay, Massachusetts Conservative Party
J. Laurence McCarty, General Counsel, Massachusetts Conservative Party
John McClaughry, Vermont State Congress
Frank Meyer, Senior Editor, the National Review
William Schneider, Legislative Assistant to Senator James Buckley
Robert Schuettinger, Professor of Political Science, Lynchburg College
Ernest Van der Haag, Professor of Social Philosophy, New York University
Thomas Winter, Editor, Human Events

Conference on Labor and Social Change, May, 1971. The participants in the conference were:

Gar Alperovitz, Fellow, Institute of Politics
Arnold Beichmann, Professor, University of Massachusetts
Joseph Duffey, U.S. Senatorial candidate, Connecticut; National Chairman, ADA
W. Don Ellinger, Political Director, International Association of Machinists
Harold Gibbons, International Vice-President, Teamsters Union
Albert Gore, Fellow, Institute of Politics, and U.S. Senator, Tennessee
Political Film Series, 1971-1972
Seminar on "Three Crises of British Politics," February-March, 1972. The seminar was led by:
Roy C. Hattersley, Fellow, Institute of Politics, and Member of Parliament, England
Open Discussion, April, 1972. The discussion was led by:
Victor DeGrazia, Campaign Manager, Daniel Walker for Governor campaign
Conference on Chicano-Boricua Studies, May, 1972 (co-sponsored with Harvard University). The participants in the conference were:
Jesus Chavarria, Director of Chicano Studies, University of California at Santa Barbara. "Reflections on Chicano History and Consciousness."
Robert Mondragon, Lieutenant Governor of New Mexico. "Chicano Studies and the Chicano Community."
Philip Ortego, Director of Chicano Studies, University of Texas at El Paso. "The Development of Chicano Literature."
Francisco Pabon, Director of Puerto Rican Studies, University of New York at Buffalo. "The Development of Boricua Studies Centers."
Manuel Ramirez, Professor of Psychology and Chicano Studies at the University of California at Riverside. "Cognitive Styles and Cultural Democracy in Education and Mental Health."
Introductory meetings for Freshmen at the Institute of Politics, September, 1972.

Discussions on “1972 Campaign Politics,” October, 1972. The discussions were led by:

Richard N. Goodwin, Author and political analyst

J. Brian Smith, Republican National Committee staff

Lecture on “European Detente: Seen From Turtle Bay,” October, 1972 (co-sponsored with the Center for International Affairs).

Stanislaw Trepczynski, President of the General Assembly of the United Nations, and Deputy Foreign Minister of Poland

Discussion, “Reflections on Returning From Hanoi,” November, 1972. The discussion was led by:

Fred Bronfman, Head of Project Air War; Author

Discussion with Four Newly-Elected Congressmen, December, 1972. The discussion was led by:

Yvonne Brathwaite Burke, Fellow, Institute of Politics, and U.S. Representative-Elect, California

William S. Cohen, Fellow, Institute of Politics, and U.S. Representative-Elect, Maine

Barbara Jordan, Fellow, Institute of Politics, and U.S. Representative-Elect, Texas

Alan W. Steelman, Fellow, Institute of Politics, and U.S. Representative-Elect, Texas

Discussion, “China,” December, 1972. The discussion was led by:

William F. Buckley, Nationally syndicated newspaper columnist

Flexible Campus Program, 1972-1973:

A program that enabled selected high school students to participate in the Institute’s student study group program.

Small Dinner and Speakers Series, Spring, 1973. The participants in the series were:

Barbara Ackerman, Mayor, Cambridge, Massachusetts

Gloria Emerson, Fellow, Institute of Politics, and reporter, New York Times

Gary Hart, Former Campaign Director, McGovern for President campaign

James B. King, Fellow, Institute of Politics, and Special Assistant to U.S. Senator Edward M. Kennedy, Massachusetts

Charles Rogovin, Fellow, Institute of Politics, and former President of the Police Foundation
Paul M. Simon, Fellow, Institute of Politics, and former Lieutenant Governor of Illinois

Discussion on Welfare Reform, March, 1972:
George Wiley, Fellow, Institute of Politics, and former Executive Director of the National Welfare Rights Organization

1973-1974

Political Film Series, 1973-1974
Freshman Orientation Program, September, 1973
Seminar on Speechwriting, October, 1973. The seminar was conducted by:
Robert M. Shrum, Fellow, Institute of Politics, and Chief Speechwriter for U.S. Senator George McGovern
Seminar on "The Role of the Press in Government," December, 1973. The seminar was led by:
David Brudnoy, Visiting Associate Professor of History, University of Rhode Island, and commentator, WNAC-TV and WGBA-TV
Martin Linsky, Former Assistant Minority Leader of the Massachusetts House of Representatives

Speaker, March, 1974:
John V. Tunney, U.S. Senator, California

Radio Show, Spring, 1974:
In conjunction with WHRB, Harvard's radio station, the Institute of Politics co-sponsored a radio show on politics.
"Campaign '74: Campaign Techniques Conference," Spring, 1974. The group leaders for the conference were:
Evan Dobelle, Mayor of Pittsfield, Massachusetts
John Gorman, Partner, Cambridge Massachusetts Survey Research
Helen Keyes, Administrator, John F. Kennedy Library Corporation
Martin Linsky, Editorial writer, The Boston Globe
Gene Pokorny, Midwest Regional Coordinator, McGovern for President campaign
Francis W. Sargent, Governor of Massachusetts
Robert M. Shrum, Fellow, Institute of Politics
Lance Tarrance, Jr., Fellow, Institute of Politics
Jack Walsh, Special Assistant to the Mayor of Boston

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Campaign Clearinghouse, Spring, 1974:
A reference center for students to locate paid and volunteer campaign positions during the summer.

Conference on Chicano Political Alternatives, Spring, 1974 (co-sponsored with Boston MECHA). The participants in the conference were:
Alberto Gurule, Former candidate for Governor in Colorado, La Raza Unida Party
Raymundo Morales, Graduate student, University of Massachusetts at Amherst
Ragelio Reyes, Faculty, University of California at Berkeley
Juana Zamora, Graduate student in bilingual education, University of Texas at Austin

Harvard in Washington Program, Summer, 1974:
The Student Advisory Committee offered a program of speakers, social events and sports competitions for Harvard students in Washington, D.C., over the summer.

1974-1975

Freshman Orientation Program, September, 1974
"Personal Perspectives on Politics"—a panel discussion, September, 1974. The panelists were:
Geno Baroni, Fellow, Institute of Politics, and President, National Center for Urban Ethnic Affairs
Thomas A. Dine, Fellow, Institute of Politics, and staff member, Special Senate Committee on National Emergencies and Delegated Emergency Powers
Jonathan Moore, Director, Institute of Politics; Moderator
Mark Shields, Fellow, Institute of Politics, and former campaign manager
Art Torres, Fellow, Institute of Politics, and Assemblyman-Elect, California
Clay Whitehead, Fellow, Institute of Politics, and Director, Office of Telecommunications Policy

"Election '74—Impact on: The Parties and The Congress," December, 1974. The panelists were:
Geno Baroni, Fellow, Institute of Politics, and President, National Center for Urban Ethnic Affairs
Robert Keefe, Former Executive Director, Democratic National Committee
James B. King, Special Assistant to U.S. Senator Edward Kennedy
Bud Lewis, Director of Elections, National Broadcasting Company
Charles Peckham, Director of Field Operations, Republican National Committee
Patrick Shea, Former staff member, House Judiciary Committee and Senate Democratic Policy Committee
David Stockman, Fellow, Institute of Politics, and Executive Director, House Republican Conference
Mark Talisman, Administrative Assistant to Congressman Charles Vanik

Panel Discussion: "Will The Democratic Charter Shake Up Politics?," March, 1975. The panelists were:
Donald Fowler, Chairman, State Democratic Party, South Carolina
Donald Fraser, U.S. Representative, Minnesota, and Chairman, Commission on Party Structure and Delegate Selection, Democratic National Committee

Speaker, April, 1975
John B. Anderson, U.S. Representative, Illinois

Conference on "Working in Government," April, 1975. The participants in the conference were:
Dennis Bevans, Former Executive Assistant to the Assistant Secretary for Manpower, Department of Health, Education and Welfare
Thomas A. Dine, Fellow, Institute of Politics, and staff member, Special Senate Committee on National Emergencies and Delegated Emergency Powers
Andrew Effron, Former legislative aide to U.S. Representative William Singer
Charles Genrich, Former staff assistant to U.S. Representative Jack Kemp
Xandra Kayden, Research Associate, Institute of Politics
Patrick McCarthy, Administrative Assistant to U.S. Representative Joseph Moakley
Chris Wright, Systems analyst, Office of the Secretary of Defense
Mark E. Talisman, Administrative Assistant to U.S. Representative Charles Vanik
Conference on Black Politics, May, 1975. The participants in the conference were:

Richard Austin, Secretary of State, Michigan
Kay Gibbs, Assistant Secretary of Transportation, Massachusetts
Saundra Graham, City Councilwoman, Cambridge, Massachusetts
Coy Lasister, Legislative intern to Massachusetts State Representative
Archie Spigner, City Councilman, New York City

Summer in Washington Program, Summer, 1975

1975-1976

"Personal Perspectives on Politics"—a panel discussion, September, 1975. The panelists were:

Aram Bakshian, Jr., Fellow, Institute of Politics, and Presidential speechwriter
Carol Bellamy, Fellow, Institute of Politics, and State Senator, New York
Richard P. Conlon, Fellow, Institute of Politics, and Executive Director, Democratic Study Group, U.S. House of Representatives
Peter Curtin, Fellow, Institute of Politics, and gubernatorial administrative assistant, New Jersey
W. Antoinette Ford, Fellow, Institute of Politics, and oceanographer and consultant, government and public affairs
Thomas B. Littlewood, Fellow, Institute of Politics, and political journalist, *The Chicago Sun Times*
Jonathan Moore, Director, Institute of Politics; Moderator

Conference on Women in Politics, February, 1976. The participants in the conference were:

Francine Achbar, WNAC-TV, Boston
Ethel Allen, City Councilwoman, Philadelphia
Carol Bellamy, Fellow, Institute of Politics, and State Senator, New York
Francis Bellotti, Attorney General, Massachusetts
John Buckley, Sheriff of Middlesex County, Massachusetts
Doris Bunte, State Representative, Massachusetts
Maureen Bunyon, WTOP-TV, Washington, D.C.
Liz Carpenter, Vice President, Hill & Knowlton, Inc.
Marialice Carter, Attorney, Legal Services Corporation
Joanne Collins, City Councilwoman, Kansas City (Mo.)
Audrey Colom, National Chair, NWPC
Marie Dias, Executive Director, Children's World Day Care Centers
Evelyn Dubrow, Legislative Representative, ILGWU
Janette Harris, Professor, Federal City College
Eddie Bernice Johnson, State Representative, Texas
Xandra Kayden, Women's Action Program, HEW
Elaine Noble, State Representative, Massachusetts
Kathleen Sullivan, Member, Boston School Committee
Jacqueline Trescott, Washington Post
Carolyn Wean, WBZ-TV, Boston
Laura White, Boston Herald American

Two Seminars on Summer Jobs in the Public Sector, March, 1976.

The participants in the seminars were:

State and Local Government:
Ira A. Jackson, Special Assistant to the Director, Institute of Politics, and former Special Assistant to Mayor Kevin White, Boston
Francis W. Sargent, Former Governor, Massachusetts

Federal Government:
Richard P. Conlon, Executive Director, Democratic Study Group, U.S. House of Representatives
Mark E. Talisman, Director, Washington Action Office, Council of Jewish Federations and Welfare Funds, Inc., and former Administrative Assistant, U.S. Congressman Charles Vanik

Campaign '76: Campaign Techniques Conference,” May, 1976. The group leaders for the conference were:
John Gorman, Partner, Cambridge Survey Research
Joseph Grandmaison, Fellow, Institute of Politics, and former campaign manager for U.S. Senator, John Durkin, New Hampshire and Governor Michael Dukakis, Massachusetts
Dee Wewer Henderson, Media Director, Bailey, Deardourff and Eyre
John Holum, Fellow, Institute of Politics, and staff member, U.S. Senate Foreign Relations Committee, assigned to Senator George McGovern
Alice Jelin, Coordinator of the Bicentennial for the Commonwealth of Massachusetts
Helen Keyes, Administrator, John F. Kennedy Library Corporation
Tom Reardon, Former Press Secretary for Governor Francis Sargent
Jack Walsh, Director, Jack Walsh Associates, political consultants
Africa and World Politics Seminar, Spring, 1976. The seminar leaders were:

  Martin L. Kilson, Jr., Professor of Government, Harvard University
  Dunstan Wai, Graduate student, Department of Government, Harvard University

Seminar on the New South, Spring, 1976. The seminar leaders were:
  Gil Carmichael, Fellow, Institute of Politics, and former Republican candidate for Governor, Mississippi
  Walter DeVries, President, DeVries and Associates, a campaign consulting firm

Primary Night Events, Spring, 1976:
Throughout the Presidential Primary season, the Institute sponsored informal get-togethers for all those interested in watching the primary results, with special commentators provided

Massachusetts Primary Poll, Spring, 1976:
Students, working with Joseph Grandmaison, Fellow of the Institute, conducted telephone interviews to analyze the Massachusetts primary election.

1976-1977

Panel Discussion on "Personal Perspectives on Politics," September, 1976. The panelists were:

  Richard Broeker, Fellow, Institute of Politics; Commissioner’s Assistant for Program Coordination in the Minnesota Department of Public Welfare and former Planning Director at the Minnesota State Planning Agency, 1973-1975
  David Keene, Fellow, Institute of Politics, and former Southern States Campaign Coordinator, Reagan for President campaign
  J. Anthony Lukas, Fellow, Institute of Politics; Journalist and author
  Jonathan Moore, Director, Institute of Politics; Moderator
  Elizabeth Reid, Fellow, Institute of Politics, and former advisor to the Prime Minister of Australia
  Tain Tompkins, Fellow, Institute of Politics; Foreign Service Officer and Staff Assistant to the Assistant Secretary of State for Near Eastern and South Asian Affairs
"Debate Night" Parties, Fall, 1976. The commentary was contributed by:

Graham T. Allison, Jr., Associate Dean, John F. Kennedy School of Government, Harvard University
Ira A. Jackson, Assistant Dean, John F. Kennedy School of Government, Harvard University
David Keene, Fellow, Institute of Politics, and former Southern States Campaign Coordinator, Reagan for President campaign
J. Anthony Lukas, Fellow, Institute of Politics; Journalist and author
Jeffrey Pressman, Professor of Political Science, MIT
Tain Tompkins, Fellow, Institute of Politics, Foreign Service Officer and Staff Assistant to the Assistant Secretary of State for Near Eastern and South Asian Affairs
William Spring, Director, Regional Institute of Employment Policy, Boston University

Luncheon with Soviet Leader, September, 1976:
Andrei Pavlov, Counselor of the Supreme Soviet

Forum on the Economic Policies of the Presidential Candidates, October, 1976. The participants in the forum were:

Benjamin Friedman, Associate Professor of Economics, Harvard University
Henry Houthakker, Henry Lee Professor of Economics, Harvard University
Marc Roberts, Professor of Political Economy and Health Policy in Health Services and Physiology, School of Public Health, Harvard University
Paul Solman, Nieman Fellow

Massachusetts ERA Poll, October, 1976:
Students, working with Elizabeth Reid, Fellow of the Institute, conducted a poll concerning attitudes toward the Massachusetts Equal Rights Amendment referendum question.

Wrap-Up Discussion on the Presidential Campaign, October, 1976. The discussion was led by:
Jeffrey L. Bell, Issues Director, Reagan for President campaign
Lawrence S. DiCara, City Councilman, Boston
Barry Foster, Professor of Afro-American Studies, Harvard University
Ira A. Jackson, Assistant Dean, John F. Kennedy School of Government, Harvard University
David Keene, Fellow, Institute of Politics, campaign manager
Discussions with Young Political Leaders from West European countries, Fall, 1976
“Election Night” parties, November, 1976. The commentary was contributed by:

Graham T. Allison, Jr., Associate Dean, John F. Kennedy School of Government, Harvard University
David Keene, Fellow, Institute of Politics, and former Southern States Campaign Coordinator, Reagan for President campaign
Barry Gottehrer, Former Executive Assistant for Mayor John V. Lindsay, New York City
James B. King, Trip Director, Carter for President campaign

Post-Election Analysis, November, 1976. The analysis was contributed by:

Christopher Anterton, Professor of Political Science, Yale University
William Schneider, Associate Professor of Government, Harvard University

Film and Discussion on “The Politics of Rape,” November, 1976. The discussion was led by:
Elizabeth Reid, Fellow, Institute of Politics; Former advisor to the Prime Minister of Australia

Panel on National Energy Policy, November 1976 (co-sponsored with Harvard-Radcliffe Democrats). The panelists were:
Marc Goldsmith, President of Energy Research Group
Henry Lee, Massachusetts Energy Office
Brian Rogers, Harvard ’77; Moderator
Mark Schneider, Legislative Assistant to Senator Edward Kennedy, Massachusetts
Richard Wilson, Professor of Physics, Harvard University

Public Sector Job Session, December, 1976. The session was led by:
Robert Larkin, Jr., State Representative, Massachusetts

Panel Discussion on “Personal Perspectives on Politics,” February, 1977. The panelists were:

John D. Deardourff, Fellow, Institute of Politics, and Chairman of the Board, Bailey and Deardourff, a political planning, consulting and advertising firm
William Harrison Fox, Jr., Fellow, Institute of Politics, and former Counsel to the Co-Chairman, U.S. Senate Committee on Committees
Elisabeth Griffith, Fellow, Institute of Politics, and Vice Chair, National Women’s Political Caucus; Feminist Activist
J. Anthony Lukas, Fellow, Institute of Politics; Author and journalist
Jonathan Moore, Director, Institute of Politics; Moderator
Philip J. Rutledge, Fellow, Institute of Politics, and President, National Institute of Public Management
Tain Tompkins, Fellow, Institute of Politics; Foreign Service Officer, U.S. Department of State
J. Robert Vastine, Jr., Fellow, Institute of Politics, and former Deputy Assistant Secretary for Trade and Raw Materials Policy, U.S. Department of the Treasury

Conference on “The New Conservatism,” February, 1977. The participants in the conference were:

David Brudnoy, Television commentator; radio talk show host
Patrick Buchanan, Nationally syndicated columnist
Louis Cannon, Correspondent, The Washington Post
John D. Deardourff, Fellow, Institute of Politics, and Chairman of the Board, Bailey and Deardourff
Christopher Edley, Student, Harvard Law School and John F. Kennedy School of Government, Harvard University; Moderator
Arthur Finkelstein, President, Finkelstein and Associates, a survey research consulting firm
David Keene, Former Fellow, Institute of Politics, and Southern States Campaign Coordinator, Reagan for President campaign
Jack F. Kemp, U.S. Representative, New York
William Kristol, Graduate student, Department of Government, Harvard University
Howard Phillips, Director, Conservative Caucus

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III  The Program for Fellows
Fellows of the Institute

The Program for Fellows is central to the Institute’s dual commitment to encourage student interest in and understanding of the political process and to develop more constructive relationships between the academic and political communities. Resident Fellowships were principally designed for men and women drawn from active public life who constitute natural intermediaries between the worlds of scholarly inquiry and programmatic action, “in and outers” who might benefit from the intellectual life of the Harvard community. Significant emphasis is now placed on a Fellow’s contribution to the University community during the term of residence. In recent years, Fellows have been required to teach a student study group and encouraged to complete an individual project of their choice which in some way contributes to greater understanding or improvement of the political process. Fellows come from all walks of political and governmental life and at various stages of their careers, usually for one semester.

A list of Institute Fellows, their occupations prior to coming to the Institute, their present occupations (when available), and their Fellows project (when appropriate) follows:


Geno C. Baroni, 1974-1975: President, National Center for Urban Ethnic Affairs. Present occupation: Assistant Secretary for Consumer Affairs, Department of Housing and Urban Development
Timothy A. Barrow, Spring, 1976: Former Mayor of Phoenix, Arizona. Present occupation: Teacher, Arizona State University; member, National Commission for Manpower Policy. While a Fellow, Mr. Barrow participated in the Institute’s Faculty Study Group on Vice-Presidential selection.

Luigi Barzini, Fall, 1972: Author of *The Italians* and *From Caesar to the Mafia*; former Deputy in the Italian Parliament.


Alvin J. Bronstein, Spring and Fall, 1968: Chief of Staff Counsel of the Lawyers Constitutional Defense Committee of the American Civil Liberties Union, Jackson, Mississippi. Present occupation: Civil rights lawyer and Executive Director of the National Prison Project. While a Fellow, Mr. Bronstein developed a program of black speakers for an undergraduate course at Harvard. He also lectured at the Harvard Law School on civil rights and civil liberties.

Samuel W. Brown, Jr., Spring, 1969: Youth Coordinator, McCarthy for President Campaign. Present occupation: Director, ACTION.


John D. Deardourff, Spring, 1977: Political consultant, Chairman of the Board, Bailey and Deardourff, a political planning, consulting and advertising firm. Present occupation: Political consultant, Chairman of the Board, Bailey and Deardourff. While a Fellow, Mr. Deardourff worked with Elisabeth Griffith on a forthcoming book on the Federal Equal Rights Amendment.


Evelyn Dubrow, Spring, 1975: Legislative Representative and Executive Secretary of Political Department, International Ladies' Garment Workers' Union. Present occupation: Legislative Director and Executive Secretary of Political Department, International Ladies' Garment Workers' Union.


Francis D. Fisher, 1971-1972: Former government official, Housing and Urban Development. Present occupation: Director, Office of Career Services and Off-Campus Learning, Harvard University, and Associate Lecturer, John F. Kennedy School of Government, Harvard University. While a Fellow, Mr. Fisher developed a curriculum for a course in public management which he presently teaches.

Harrison W. Fox, Jr., Spring, 1977: Counsel to the Co-Chairman, U.S. Senate Committee on Committees. While a Fellow, Mr. Fox authored the following: "Evaluation Research and Congressional Oversight: A Case Study of a General Phenomenon," a paper prepared for delivery at the 1977 Annual Meeting of the American Association for the Advancement of Science; "Foresight, Oversight and Legislative Development: A View of Congressional Policy Making," a paper prepared for the Annual Meeting of the American Political Science Association; and Hidden Power: Congressional Staffs (Free Press: 1977). He also worked on a forthcoming book on Congress.

Barney Frank, Spring, 1971: Former Assistant to the Mayor of Boston. Present occupation: State Representative, Massachusetts.


Louis R. Gigante, Spring, 1974: Councilman, New York City, Associate Pastor, St. Anthansius Church, New York City. Present occupation: Councilman, New York City, Associate Pastor, St. Anthansius Church, New York City.


Albert A. Gore, Spring, 1971: Former Senator, Tennessee. Present occupation: Chairman of the Board, Island Creek Coal Company. While a Fellow, Mr. Gore lectured and taught several courses and conducted several seminars with both students and faculty.


Elisabeth Griffith, Spring, 1977: Feminist activist; Vice Chair of the National Women's Political Caucus. Present occupation: Feminist activist, Vice Chair of the National Women's Political Caucus. While a Fellow, Ms. Griffith worked with John Deardourff on a forthcoming book on the Federal Equal Rights Amendment.


Ellen Jackson, Fall, 1969: Executive Director, Black Women's Community Development Foundation. Present occupation: Director, Freedom House Institute on Schools and Education.


Andrew P. Kerr, Spring and Fall, 1974: Housing and Development Administrator, New York City, 1972-1974. Present occupation: Professor of Business Policy, Boston University. While a Fellow, Mr. Kerr designed a curriculum for a course on the problems and strategy of the newly appointed agency head which he taught at the John F. Kennedy School of Government, Harvard, University.

James B. King, Spring, 1973: Special Assistant to U.S. Senator Edward Kennedy. Present occupation: Special Assistant to the President of the United States for Personnel.


Lee Kuan Yew, Fall, 1968 and Fall, 1970: Prime Minister, Singapore. Present occupation: Prime Minister, Singapore.

Sander Levin, Spring, 1975: Former Democratic nominee for Governor of Michigan. Present occupation: Counsel to the law firm of Beer, Boltz and Bennia.


Samuel Lubell, 1973-1974: Author, columnist. Present occupation: Author and columnist. While a Fellow, Mr. Lubell conducted a study of the American public's reaction to change over the past three decades.
J. Anthony Lukas, 1976-1977: Journalist and author. Present occupation: Journalist and author. While a Fellow, Mr. Lukas did research on a forthcoming book about three Boston families and their reaction to school busing.


P. Michael Pitfield, Fall, 1974: Deputy Minister of Consumer and Corporate Affairs, Canada. Present occupation: Secretary to the Cabinet of the government of Canada. While a Fellow, Mr. Pitfield researched a paper, "Techniques of Decision-Making for the Eighties" (Canadian Institute of Public Administration: 1977).
Clarke T. Reed, Fall, 1973: Chairman, Mississippi Republican Party, and Chairman, Southern Association of Republic State Chairmen. Present occupation: National Committeeman from Mississippi, Republican National Committee; and Vice Chairman, Southern Region, Republican National Committee.
Elizabeth A. Reid, Fall, 1976: Former Advisor to the Prime Minister of Australia. Present occupation: Director, Women's Center, Tehran, Iran. While a Fellow, Ms. Reid conducted a poll on the Massachusetts Equal Rights Amendment referendum question (1976). Ms. Reid also authored an article, "Women and Development Policy," *Harvard Political Review*, Fall, 1976, volume V, number 1.
William M. Roth, Spring, 1969: Special Representative for Trade Negotiations, Executive Office of the President. Present occupation: President, Roth Properties.
Philip J. Rutledge, Spring, 1977: President, National Institute of Public Management. Present occupation: President, National Institute of Public Management. While a Fellow, Mr. Rutledge conducted a study on the effective organization and management of comprehensive Human Resources Administrations as they impact on welfare, work and health programs.


Francis W. Sargent, Spring, 1975: Former Governor of Massachusetts. Present occupation: Syndicated newspaper columnist; Chairman of the Board, The Police Foundation; Senior Lecturer, Joint Center for Urban Studies, MIT and Harvard; and Lecturer, University of Massachusetts, Boston.


Dennis Shaul, Spring, 1975: Former Director of the Ohio Department of Commerce. Present occupation: Attorney. While a Fellow, Mr. Shaul wrote a piece of model legislation concerning the regulation of financial institutions.


William J. Spring, 1973-1974: Staff Member, Senate Subcommittee on Employment, Manpower and Poverty. Present occupation: Director, Regional Institute on Employment Policy, Boston University.


John G. Stewart, 1966-1967: Special Assistant to the Vice President of the United States. Present occupation: Staff Director, Energy Subcommittee, Joint Economic Committee of Congress.

David A. Stockman, Spring, 1975: Executive Director, U.S. Republican Conference. Present occupation: U.S. Representative, Michigan. While a Fellow, Mr. Stockman prepared a draft manuscript for a book entitled, *The Disarray of the Public Sector*.


Art Torres, Fall, 1974: Assemblyman-Elect, California. Present occupation, Assemblyman, California.


Charles L. Weltner, Spring, 1971: Former U.S. Representative, Georgia. Present occupation: Judge of the Fulton County Superior Court, Georgia. While a Fellow, Mr. Weltner conducted a review of fictional literature current to the student generation.

Fred M. Wertheimer, Spring, 1973: Director of Legislative Activities, Common Cause. Present occupation: Vice President for Operations, Common Cause.


The Panel on Fellowships

The Panel on Fellowships is a group composed of faculty, general administration and students that meets with the Director and Associate Director and advises on the selection of Fellows for the Institute. The Panel consideration covers both appropriate categories of Fellows in general and the particular individuals and mixture involved from year to year. The Panel membership brings to that consideration and to the process of selection the concerns of the diverse elements of the Harvard Community.

Panel on Fellowships Members, 1970-1977

Francis M. Bator, 1970-1971
Derrick A. Bell, 1970-1972
Gary Bellow, 1972-1977
Catherine C. Blake, 1971-1972
Joseph L. Bower, 1971-
Stephen T. Breyer, 1970-
Alvin J. Bronstein, 1970-1971
William M. Capron, 1970-
Robert Crosby, 1970-1971
Charles Daly, 1972-1976
Elizabeth S. Fainsod, 1970-1976
Dan H. Fenn, Jr., 1972-
Janet Fraser, 1970-
David A. Gilder, 1971-1972
Doris H. Kearns Goodwin, 1970-
Diana Gordon, 1970-1971
Jim Hayden, 1976-1977
Walter S. Isaacson, 1971-1972
Joy Kahlenberg, 1977-
Stephen Kaplan, 1972-1973
Simeon Kriesberg, 1972-1973
Leonard Learner, 1972-1975
Richard J. Light, 1971-1972
Michael Lipsky, 1972-
Jonathan D. Low, 1977-
Douglas Matthews, 1974-
Ernest R. May, 1971-
Jonathan Moore, 1974-
Mark H. Moore, 1972-1974
Robert P. O'Brien, 1974-1975
Larry Press, 1976-
Don K. Price, 1970-
Victoria L. Radd, 1977-
Brian Rogers, 1975-
Elizabeth Rogers, 1977-
Jeffrey Sagansky, 1972-1974
John S. Salama, 1970-1974
Robin Schmidt, 1976-
Nancy Sinsabaugh, 1974-1976
John D. Steinbruner, 1970-1972
Stanley S. Surrey, 1971-
Chairman, 1971-
Lois Tendler, 1975-1976
Lester C. Thurow, 1971-1972
Harry Weiner, 1971-1972
William Woodward, 1972-1974
Adam Yarmolinsky, 1970-1971,
Chairman, 1970-1971
Paul N. Ylvisaker, 1972-
Richard J. Zeckhauser, 1970-1972
The Fellows' Alumni Committee

The Fellows' Alumni Committee was established by the Director of the Institute in 1971, to involve the growing body of former Fellows more in the life of the Institute, and particularly to provide advice on the concept and design of the Fellows Program and to recommend prospective candidates.

Fellows' Alumni Committee Members, 1971-1977

Carol Bellamy, 1976-
Robert E. Bradford, 1971-
David Broder, 1971-1975
Alvin J. Bronstein, 1971-
Chairman, 1974-
Hale Champion, 1971-1974
Bernard R. Gifford, 1974-
Stephen H. Hess, 1974-
Vernon E. Jordan, Jr., 1971-1974
Jonathan Moore, 1971-1974,
Chairman, 1971-1974
Alan L. Otten, 1975-
Mark E. Talisman, 1972-
Honorary Associates and Visiting Fellows

During the first year of the Institute’s existence, an Honorary Associates Program, supplemen­ting the Resident Fellows Pro­gram, was initiated. This program, which lasted for a year, enabled prominent leaders in the fields of politics and government, who were unable to commit extended periods of time, an opportunity to spend two days at Harvard meeting with diverse elements of the University community. In 1975, the program was reinstated as the “Visiting Fellows” Program, also issuing invitations to distinguished visitors for short stays, but principally designed for the benefit of student audiences, and largely administered by the Student Advisory Committee to the Institute. A list of Honorary Associates and Visiting Fellows follows:

Bella S. Abzug, Visiting Fellow, Spring, 1977
Jerome P. Cavanagh, Honorary Associate, Fall, 1966
John B. Connally, Visiting Fellow, Spring, 1977
Gerald R. Ford, Honorary Associate, Fall, 1966
Arthur J. Goldberg, Honorary Associate, Spring, 1967
Seymour M. Hersh, Visiting Fellow, Fall, 1975
John V. Lindsay, Honorary Associate, Spring, 1967
Eugene J. McCarthy, Visiting Fellow, Spring, 1977
Robert S. McNamara, Honorary Associate, Fall, 1966
Ron Nesson, Visiting Fellow, Spring, 1977
Lawrence F. O’Brien, Honorary Associate, Fall, 1966
George Romney, Honorary Associate, Spring, 1967
Bayard Rustin, Honorary Associate, Spring, 1967
Carl E. Sanders, Honorary Associate, Spring, 1967
Lee C. White, Honorary Associate, Spring, 1967
Tom Wicker, Visiting Fellow, Fall, 1976
IV  The Program for Faculty Studies
Faculty Study Groups

The Faculty Studies Program attempts to combine the broad concerns of the Institute of Politics with the intellectual capabilities of the Harvard Faculty. Since its inception, it has been composed of two kinds of efforts. One is a variety of short-term groups, whose composition and goals have changed over the past ten years. The other is long-term faculty research efforts, examples of which are the Research Seminar on Bureaucracy, Politics, and Policy and the Campaign Study Group (both of which are discussed separately below). Originally, scholars were brought together in collaboration with people in public life, to identify issues on which informal preliminary study might lead to fruitful results, either in the form of further academic research or of actions and operational decisions by responsible officials. These studies were less concerned with reaching definitive solutions than with helping scholars and practitioners bridge the growing gap that separated them. Presently, the goal of most faculty study groups is to focus on applied problems in government and politics, rather than perform basic research, and to make available their analysis and recommendations to public officials and organizations that can utilize them. The program concentrates on two areas that are often ignored in policy related research, but are squarely within the Institute's primary concerns: "politics of choosing or implementing existing policy proposals," and "policies affecting the shape of politics." Participants include practitioners as well as faculty and students from Harvard and other universities. Five or six short-term study groups ordinarily are under way each academic year.

Faculty Study Groups, 1966-1977

1966-1967

NEW TOOLS FOR ECONOMIC POLICY

John T. Dunlop, Chairman
Derek C. Bok
Otto Eckstein
Bertrand Fox
Howard Johnson

Carl Kaysen
John Meyer
Richard E. Neustadt
Robert M. Solow
Lester C. Thurow
This Faculty Study Group issued a private, unpublished report which circulated among senior government officials, dealing with general economic policy, and particularly with inflation restraints.

THE POLITICS AND ECONOMICS OF PUBLIC GOODS

Robert Dorfman, Chairman
Kenneth J. Arrow
Edward C. Banfield
Francis M. Bator
Otto Eckstein
Martin S. Feldstein
Duncan K. Foley
Charles Fried
David Gordon
Arthur Maass

Stephen A. Marglin
Richard A. Musgrave
George Quester
Howard Raiffa
John Rawls
Roger D. Revelle
Jerome Rothenberg
Paul A. Samuelson
Arthur Smithies
Robert M. Solow

James Q. Wilson

The following papers were discussed in this Faculty Study Group, which continued into the next academic year.

"'Economic' Analyses of 'Political' Phenomena: A Political Scientist's Critique," Edward C. Banfield
"What Goods Should Be Public?", James M. Buchanan
"General Equilibrium with Public Goods," Robert Dorfman
"Resource Allocation and the Public Sector," Duncan K. Foley
"The Definition of Public Goods," Stephen A. Marglin
"Resource Allocation and the Public Sector," Jerome Rothenberg
"Pure Theory of Public Expenditure and Taxation," Paul A. Samuelson
"The Theory of Public Expenditures at a Very Low Level of Sub-Optimization," Charles L. Schultze

RELATIONS BETWEEN NATO AND THE EASTERN BLOC

Carl Kaysen, Chairman
Francis M. Bator
Merle Fainsod
William Kaufmann

Henry A. Kissinger
John McNaughton
Richard E. Neustadt
Thomas C. Schelling

Adam Yarmolinsky
This Faculty Study Group followed a seminar format, with discussions contributing to statements and Congressional testimony by several group members.

SELECTIVE SERVICE

Thomas C. Schelling, Chairman
Graham T. Allison, Jr.
Steven A. Canby
Jack W. Carlson
John T. Dunlop
Charles Fried
Robert E. Hertzstein

Samuel P. Huntington
Stephen A. Marglin
John Rawls
Gerald D. Rosenthal
Henry Rosovsky
Lester C. Thurow
Robert V. Zupkis

This Faculty Study Group, which continued into the next academic year, published its report in two periodicals: "On the Draft," The Public Interest, No. 9, Fall, 1967, and The Bulletin of Atomic Scientists, No. 23, October, 1967.

1967-1968

CAMPAIGN DECISION-MAKING

Seymour Martin Lipset, Co-Chairman
Hale Champion, Co-Chairman
Gar Alperovitz
Samuel H. Beer
Kenneth Deitch
Barney Frank
Stephen Hess

John Jackson
Edwin Kuh
Richard E. Neustadt
George Quester
Howard Raiffa
John Saloma
John D. Steinbruner
Paul Weaver
James Q. Wilson

This Faculty Study Group followed a seminar format.
FEDERAL HOUSING LEGISLATION

Chester Hartmann, Co-Chairman
John McLaughry, Co-Chairman
James Hamilton Aingevine
Richard S. Bolan

George D. Brown
Noel A. Day
Langley Keyes
Graham M. Lomas
Neal B. Mitchell, Jr.
William Poorvu

David A. Rice

This Faculty Study Group issued a report, "Financing Publicly Assisted Housing," July, 1968.

GERMAN RESEARCH PROGRAM

Henry A. Kissinger
Guido Goldman

This Program, which was established jointly by the Institute and the Center for International Affairs, sponsored a number of research activities, all of which focused on contemporary problems and policy issues relating to Germany—East and West. It continued its work through academic year 1968-1969, when it was transferred to a new Committee on West European Studies of the Faculty of Arts and Sciences.

THE FUTURE OF FOREIGN AID

Albert O. Hirschman, Chairman
Edward C. Banfield
Francis M. Bator
Joseph L. Bower
Samuel Bowles
David Bronheim
Holllis B. Chenery
Walter Falcon
Lester Gordon
Morton Grossman
Samuel Huntington
Harvey Leibenstein

Seymour Martin Lipset
Edward Mason
Max Millikan
John Montgomery
Richard E. Neustadt
Joseph Nye
Gustav Papanek
Lucian Pye
Sherman Robinson
Paul Rosenstein-Rodan
Thomas C. Schelling
Raymond Vernon

Michael L. Walzer

INTERESTS OF THE UNITED STATES IN SOUTHEAST ASIA

Jerome A. Cohen, Chairman
John K. Fairbank
Roy M. Hofheinz
Dwight H. Perkins
Ezra F. Vogel
Lucian Pye
Edwin O. Reischauer
Benjamin I. Schwartz
James C. Thomson, Jr.

This Faculty Study Group, which continued into the next academic year, submitted a private, unpublished report to President-Elect Nixon, "Memorandum for President-Elect Nixon on U.S. Relations with China," November, 1968. This report was entered into the Congressional Record three years later on August 6, 1971.

PRESIDENTIAL TRANSITION

Philip E. Areeda, Chairman
Henry A. Kissinger
Franklin A. Lindsay
Ernest R. May

This Faculty Study Group, which continued into the next academic year, submitted a private, unpublished report to President-Elect Nixon, "Study Group on Presidential Transition, 1968-1969," during the fall of 1968.

RELATIONS BETWEEN THE UNITED STATES AND WESTERN EUROPE

Stanley H. Hoffman, Chairman
Graham T. Allison, Jr.
Francis M. Bator
Suzanne Berger
Karl Birnbaum
Guido Goldman
Robert Jervis
Karl Kaiser
Milton Katz
George Kelly
Henry A. Kissinger
Keith Kyle
Jacques Lecompt
Robert Lieber
Linda Miller
Richard E. Neustadt
Oscar Vaerno
Raymond Vernon
S. H. Williamson
Adam Yarmolinsky
This Faculty Study Group followed a seminar format, addressing research issues.

UNITED STATES FOREIGN AREA PROGRAMS

Franklin A. Lindsay, Chairman        Lyman Kirkpatrick
Francis M. Bator                     Henry Loomis
Richard Bissell                      Max Millikan
Abram J. Chayes                      Richard E. Neustadt
Roger D. Fisher                      Lucian Pye
William R. Harris                    Edwin O. Reischauer
Samuel P. Huntington                 Adam Yarmolinsky

This Faculty Study Group, which continued its work into the next academic year, issued a private, unpublished report, "Covert Operations of the United States Government," December, 1968.

1968-1969

BLACK ECONOMIC DEVELOPMENT IN MISSISSIPPI

Hollis B. Chenery, Chairman            Owen Brooks
Charles Bannerman                      Walter Falcon
Francis M. Bator                       Lester E. Gordon
Harry Bowie                            Carl Gotch
Alvin J. Bronstein                     Lester Salamon
Donald Stewart

Discussions in this Faculty Study Group contributed background material to a paper, "Human Resource Use in the Mississippi Delta," Carl Gotch, 1969.
THE STATE AND THE POOR

Samuel H. Beer, Chairman
Paul Abrams
Richard E. Barringer
David L. Birch
David K. Coehn
David Davis
Donald R. Dwight
Rashi Fein
Bernard J. Frieden

Ann F. Friedlander
Francis J. Larkin
Hans Loeser
Basil J. F. Mott
John R. Myer
Michael J. Piore
Gerald Rosenthal
Charles I. Schottland
John G. Wofford

Adam Yarmolinsky


1969-1970

ANALYTIC METHODS IN PUBLIC POLICY

Richard J. Zeckhauser, Chairman
Kenneth J. Arrow
Francis M. Bator
Robert Dorfman
Henry D. Jacoby

Terry Nasanchuk
Howard Raiffa
Thomas C. Schelling
A. Michael Spence
David Starrett


HARRIMAN'S RECOLLECTIONS

Core Group:
Francis M. Bator, Chairman
Charles S. Maier
Ernest R. May

Richard E. Neustadt
Don K. Price
Adam Yarmolinsky
Participants:
Richard M. Bissell  Milton Katz
Mark Chadwin  Carl Kaysen
Abram J. Chayes  Arthur Schlesinger, Jr.
Chester Cooper  Theodor Tannenwald
Daniel Davidson  Cyrus R. Vance
Michael V. Forrestal  Paul C. Warnke
Lincoln Gordon  Samuel R. Williamson, Jr.

This Faculty Study Group, which continued through 1971, held six taped sessions with W. Averell Harriman who discussed and was questioned about his years of government service by members of the core group and others who had been associated with Harriman during various periods of his government service. Two of these sessions contributed background material for Special Envoy to Churchill and Stalin, 1941-1946, W. Averell Harriman and Eli Abel (Random House: 1975).

INDO-CHINA STUDY GROUP

Thomas C. Schelling, Chairman  George B. Kistiakowsky
Francis M. Bator  Seymour Martin Lipset
Konrad E. Bloch  Ernest R. May
Harvey Brooks  Everett L. Mendelsohn
William M. Capron  Richard E. Neustadt
Abram J. Chayes  Martin H. Peretz
Paul M. Dory  Edwin O. Reischauer
Gerald Holton  Michael L. Walzer
Doris H. Kearns  Frank H. Westheimer

Adam Yarmolinsky

URBAN POVERTY IN AMERICA

Hollis B. Chenery, Chairman  Basil J. F. Mott
Kenneth J. Arrow  Michael Piore
Francis M. Bator  Jerome Rothenberg
Karl W. Deutsch  Lester M. Salamon
Eli Goldston  Thomas C. Schelling
Demetrius Latridis  Lester C. Thurow
John Kain  Leroy Wehrle
Maurice Kilbridge  Adam Yarmolinsky
Frank I. Michelman  Alonzo Yerby

This Faculty Study Group followed a seminar format, addressing research issues.

1970-1971

ANALYSIS OF STATE AND LOCAL GOVERNMENT PLANNING

Richard E. Barringer, Chairman  Peter B. Doeringer
David K. Cohen  Basil J. F. Mott
Martin Rein

This Faculty Study Group acted as an advisory panel for students of the John F. Kennedy School of Government who prepared the following spring exercise reports:

“Delivery Services to Migrant Workers in the Connecticut Valley,” Roland Castaneda, April, 1971
“Criteria for Regionalization,” Ian Clark, April, 1971
“Should a Refinery Be Built at Searsport, Maine?”, Jose Gomez-Ibanez, Ronald Luke, Gregory Treverton, April, 1971
“How Should OPPC Be Structured?”, Leon Loeb, April, 1971
INSTITUTIONAL MECHANISMS FOR COLLECTIVE
CHOICE IN A DEMOCRATIC SOCIETY

Marc J. Roberts, Chairman  Doris H. Kearns
Peter A. Gourevitch  James Kurth
Frank Hutchins  Martin Schefter

In the course of this Faculty Study Group, which continued into the next academic year, informal memoranda by group members were prepared and circulated for discussion.

POLICY IMPLICATIONS OF PROGRAM EVALUATION FOR
NATIONAL EDUCATION PROGRAMS

Richard J. Light, Chairman  Christopher Jencks
Joan Bissell  Marshall Smith
Joseph Crick  Paul Smith


1971-1972

POLITICS OF REGULATION

James Q. Wilson, Chairman  Paul MacAvoy
Steven G. Beeyer  Charles S. Maier
Daniel H. Fenn  Ernest R. May
Louis Jaffe  Marc J. Roberts
Morton Keller  Martin Shapiro

Suzanne B. Weaver

1972-1973

ALTERNATIVE PUBLIC POLICIES FOR
CHILD REARING IN AMERICA

Christopher S. Jencks, Chairman  Barbara Heyns
Gar Alperovitz  Lawrence Kohlberg
Mary Jo Bane  Lee Rainwater
David K. Cohen  Martin Rein
Sheldon White

Discussions in this Faculty Study Group contributed background material for a book, Here to Stay, Mary Jo Bane (Basic Books: 1976).

EXAMINATION OF HEALTH CARE DELIVERY SYSTEMS
IN THE UNITED STATES

Stanley J. Reiser, Chairman  Osler L. Peterson
William M. Capron  Julius S. Richmond
Rashi Fein  John D. Steinbruner
Martin S. Feldstein  John D. Stoeckle
Peter Goldmark  Leon S. White
Robert Hollister  Richard J. Zeckhauser

This Faculty Study Group followed a seminar format, addressing research issues.

INCENTIVES FOR CORPORATE RESPONSIBILITY
IN A FREE SOCIETY

Richard B. Stewart, Chairman  Neil C. Churchill
Robert H. Ackerman  Simon Lazarus
Raymond A. Bauer  Myles L. Mace
John Berenstien  Marc J. Roberts
Phillip Blumberg  Richard Rosen
Joseph L. Bower  J. B. Silvers
Stephen G. Breyer  John D. Steinbruner

This Faculty Study Group followed a seminar format, addressing research issues.
THE MASSACHUSETTS ECONOMY

Richard A. Musgrave, Chairman    Ann F. Friedlander
Karl E. Case                        James Kelly
Peter Doeringer                      Helen F. Ladd
James S. Duesenberry                Ernest R. May
Otto Eckstein                       Alicia Munnell
Robert Eisenmenger                   Oliver Oldman
Martin S. Feldstein                 Lester C. Thurow

Adam Yarmolinsky

This Faculty Study Group followed a seminar format addressing research issues.

“NEW TOWNS”

Martin T. Katzman, Chairman        David O'Malley
William Doebele                      William Poorvu
Gerald Manners                       John Russell
Lawrence O'Connell                  Howard Stevenson

This Faculty Study Group followed a seminar format, addressing research issues.

STRATEGIES FOR EVALUATING NATIONAL EDUCATIONAL PROGRAMS

Richard J. Light, Chairman    Thomas Marx
Joan Bissell                       Marshall Smith
Joseph Crick                        Paul Smith
Herbert Weisberger

1973-1974

CABLE TELEVISION AND STATE POLICY TOWARD REGULATION

Anthony Oetzinger, Chairman
Philip E. Areeda
Morton Aronson
Charles Beard
Paul Berman
Ann Branswurf
Gary Gerlach
Hyman Goldin
Winifred Gorlin

Donald Troutman

Elizabeth Harris
Bud Henschey
Jerry Johnson
J. Frank Reintjes
Steven Rivkin
John Sie
Richard Sisson
Richard Stewart
Donald Thurston

This Faculty Study Group acted as an informal policy and political advisor to the Massachusetts Community Antenna Television Commission.

CHILDREN'S RIGHTS

Eli Newberger, Chairman
Laura Bachman
Rochelle Beck
Steven Bing
Rebecca Black
Jessica Daniel
Marilyn Felt
David Gil
Alan Gordon

James Hyde
Bonnie Lamar
Walter Liefman
Richard J. Light
Barry Mintzner
Francis Poitrast
Robert Reed
Julius Richmond
Elizabeth Sands

Herbert Weisberg

This Faculty Study Group, which continued into the next academic year, acted as an informal policy and political advisor to the Office of Child Development and the National Institute of Mental Health. Discussions in this Faculty Study Group contributed background material for the following:


DATA BANKS, COMPUTER RECORDS, AND PRIVACY AND CONFIDENTIALITY

Chester Atkins, Chairman
Michael Bate
Steven Bing
Jack Calhoun
Matthew Duryan
Susan Fisher
Marilyn Gotler
Jerome Grossman

Rudy Kalafus
Andrew R. Klein
Arthur R. Miller
Marla Miller
Andrew Morrison
James Neely
Steven Nevas
John Soltys

Ernest Winsor

This Faculty Study Group drafted legislation for a Massachusetts Privacy Act, which established privacy standards for personal data entered in State records.

THE NEW ENGLAND ECONOMY

Martin T. Katzman, Chairman
Manuel Alter
Edwin Estle
Fred B. Glantz
Donna Goltry
James M. Howell

James Kane
Frederick March
Dan Killian
Heinz Muehlman
Don Robinson
Hans Wentrup

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Discussion in this Faculty Study Group, which continued into the next academic year, contributed background material for a report for the New England Regional Commission, "Development Incentives to Induce Efficiencies in Capital Markets," Martin T. Katzman and Belden H. Daniels, 1975.

1974-1975

POSTSECONDARY EDUCATION

George Weathersby, Chairman
Marva Garrett
Gregory Jackson
Fred Jacobs
Thomas Marx
Dolores Mendelson
Valerie Nelson
Steven Trachtenberg
John Williams

This Faculty Study Group assembled a data bank of information about what sorts of job training seem to lead to the most effective long-term jobs for adults.

1975-1976

ETHICS IN THE PUBLIC SERVICE

Richard Graham, Chairman
Chuck Christenson
Arthur Dyk
James Fowler
Rod Hodgins
Gregory Jackson
Lawrence Kohlberg
Lance M. Lieberman
Richard J. Light
Frank Mariano
Richard McBrien
Jerry Murphy
Gary Orren
Ralph Potter
Don K. Price
William Russell
Malcolm Salter
John Silber
Michael C. Walzer
George Weathersby

This Faculty Study Group followed a seminar format, and its work was continued in the next academic year by the study group on "Moral Obligations of Public Officials."
INTELLIGENCE ACTIVITIES

Franklin A. Lindsay, Chairman
Graham T. Allison, Jr.
Philip E. Areeda
Francis M. Bator
Robert R. Bowie
John Bross

Morton H. Halperin
Philip B. Heymann
Ernest R. May
Jonathan Moore
Robert Pursley
Walter Slocombe

J. T. Smith

This Faculty Study Group issued a report, “Report of the Intelligence Study Group,” February, 1976, which, on the basis of prior consultation, was used by the Senate Select Committee on Intelligence in the preparation of its official report, and was distributed to all members of the U.S. Senate prior to the oversight debate in the spring of 1976.

PARTY STRUCTURE IN MASSACHUSETTS

Xandra Kayden, Chairman
George Goodwin
Paul Guzzi
Francis Hatch
Eunice Howe

Shep Melnick
William Schneider
Nancy Sinnott
Mary Sullivan
James Q. Wilson

Mardee Xifaris

This Faculty Study Group, which continued its work into the next academic year, issued a report, “Report of the Study Group on Party Structure in Massachusetts,” November, 1976.

POLITICS OF URBAN PROGRESS

Raymond D. Nasher, Chairman
Clark Abt
John P. Driscoll
Carol Greenwald
John Heimann
Jay Janis
Martin Katzman

Walter McCann
Ian Menzies
James Ratner
Arthur Solomon
Wilhelm Viggo von Moltke
Mark Waltch
Robert Wood

Paul N. Ylvisaker
This Faculty Study Group held several meetings to plan the Fall, 1976 study group on the politics of developing private-public sector partnerships for urban development.

THE POLITICS OF WELFARE REFORM

Richard Broeker, Chairman
Timothy Barrow
Gil Carmichael
William Copeland
Stephen B. Farber
John Gunther
Thomas Joe
Patricia Johnson
Frank Jungas
Richard J. Light
Laurence E. Lynn, Jr.
Richard Merritt

Steven A. Minter
Jonathan Moore
Gail Moran
Lloyd Ohlin
Lester Salamon
Paul Smith
Dorothy Stimpson
Barry Van Lare
John Veneman
George Weathersby
Herbert S. Winokur, Jr.
David Wise

Discussions in this Faculty Study Group, which continued into the next academic year, contributed to a paper, “Closing in on Comprehensive Welfare Reform,” authored by Richard Broeker, January, 1977.

VICE PRESIDENTIAL SELECTION

Jonathan Moore, Chairman
Christopher Arterton
Timothy A. Barrow
Lawrence D. Brown
Eugene Carlson

Barney Frank
K. Dun Gifford
Elizabeth Goddard
Charles Greenleaf
Ira A. Jackson

This Faculty Study Group issued a report, “Report of the Study Group on Vice Presidential Selection,” June, 1976, which was used in testimony before the Rules Committees of the Republican and Democratic National Committee, and in several national television programs on the subject.
1976-1977

EXPANDING CAREER INTERCHANGE BETWEEN GOVERNMENT AND BUSINESSES

Franklin A. Lindsay, Chairman
Clark Alit
Norman Beckman
Nancy Beecher
Howard Cohen
Richard G. Darman
Robert Dumont
Frank Fisher
Bruce Henry
Philip B. Heymann

Steven B. Hitchner
Roderic Hodgins
Susan Irving
James B. King
Alan LeFley
Laurence E. Lynn, Jr.
Richard E. Neustadt
Douglas Powell
Martha Weinberg
Adam Yarmolinsky

Paul Ylvisaker

This Faculty Study Group, the preliminary membership of which appears above, began its work in the spring of 1977.

MORAL OBLIGATIONS OF PUBLIC OFFICIALS

Mark H. Moore, Chairman
Graham T. Allison, Jr.
Joel Fleishman
Barney Frank
Philip E. Heymann
Andrew L. Kaufman
Anthony Lewis

Richard McBrien
Bruce Payne
Ralph B. Potter
Don K. Price
Shannon Stimson
Michael Walzer
Douglas Yates

This Faculty Study Group began its work in the spring of 1977, building on the discussions during the previous academic year by the study group on “Ethics in the Public Service.”

This Faculty Study Group submitted a private, unpublished report to President-Elect Carter, "Report of the Study Group on Presidential Transition," in October, 1976. Its executive secretary was J. Mark Iwry.
The Research Seminar on Bureaucracy, Politics, and Policy,

The Research Seminar on Bureaucracy, Politics, and Policy, also known as the “May Group,” after its first chairman, Ernest R. May, began, in 1967, to examine how bureaucracy works and more specifically, why in practice, governmental programs have so often produced results divergent from the intentions of their sponsors. The pursuit of this theme led participants in the Seminar to proceed with a number of specific research projects. Some of these eventuated in books, others in articles or in case studies for classroom use. In 1969 and after, May Group projects had much influence on new curriculum for the Kennedy School, per se, especially for courses in political analysis and public sector management, which were designed largely by May Group members. Because of their importance for curricular development, the Institute transferred ongoing May Group projects to the School in 1974. These formed the core of what is now the Kennedy School Case Program, a center for production of teaching materials.

“May Group” Members, 1967-1974
(Associated at various times)

Ernest R. May, Chairman
Susan Ackerman
William Ahern
Graham T. Allison, Jr.
Francis M. Bator
Joseph L. Bower
William Capron
Barry Carter
Abram Chayes
Robert Coulam
Michele Crozier
Edwin Deagle
Roger Dingman
Thomas Garwin
Morton H. Halperin
Philip B. Heymann
Albert A. Hirschman
Stephen B. Hitchner
Stanley M. Hoffman
Fred C. Ilde
Henry D. Jacoby
William W. Kaufmann
Doris H. Kearns
Joseph Kruzel
Lance M. Liebman
Abraham Lowenthal
Andrew Marshall
Mark H. Moore
Frederic Morris
Richard E. Neustadt
Joseph Nye
Don K. Price
Edwin O. Reischauer
Marc Roberts
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<th>Name</th>
<th>Name</th>
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<tbody>
<tr>
<td>Henry Rowen</td>
<td>Charles Stevenson</td>
<td>Thomas C. Schelling</td>
<td>James C. Thomson, Jr.</td>
<td>Peter Sczanton</td>
<td>Gregory F. Treverton</td>
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<td>Leon Sigal</td>
<td>Harrison Wellford</td>
<td>Ann Smith</td>
<td>Samuel R. Williamson, Jr.</td>
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<td>Richard Smoke</td>
<td>Adam Yarmolinsky</td>
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<td>John D. Steinbruner</td>
<td>Daniel Yergin</td>
</tr>
</tbody>
</table>

Discussions in the May Group (and sometimes financial support) contributed to the following books:


The Campaign Study Group

The Campaign Study Group was established within the Kennedy School in 1973 to address policy problems in the campaign process. The Ford Foundation and the Institute helped finance early work undertaken by the Study Group, in the study of campaign spending in Senate elections, the first analysis of which was completed in 1975. This Study Group, which was transferred from the Kennedy School to Institute sponsorship in 1974, continues its examination of complex issues posed by campaign finance reform and regulation. In particular, its efforts are devoted to collecting and explaining data on United States Senate and House campaign contributions and expenditures, and conducting analyses on the impact of the 1972 and 1974 federal legislation affecting campaign finance and disclosure during the 1976 campaigns and with regard to future legislation.

Campaign Study Group Members, 1973-1977

Hale Champion, Chairman
Christopher Arterton
Roland J. Cole
Jonathan Moore
Richard E. Neustadt
Gary Orren
Marc J. Roberts
Randall F. Smith
John D. Steinbruner

The work of this Faculty Study Group has produced the following papers and reports:

"Can Campaign Subsidies Make Elections More Competitive?", Randall F. Smith, 1976
"Access to Television for Lower-level Campaigns," George White, 1977
V Conferences, Training Programs and Special Projects
Conferences, Training Programs, and Special Projects

Various special programs are sponsored by the Institute designed to extend its reach, usefulness and influence beyond the academic community. Some of the Institute's most experimental activity can be found in this area, consisting of one-time efforts and projects designed to be spun off to other institutions, as well as continuing programs. In many cases collaboration with other organizations is arranged, outside funding is provided, and special publications result. Although initiatives of various kinds are undertaken, these programs generally focus on one of two activities: convening political practitioners, commentators and scholars to examine the political process; and training newly-elected public officials in several categories. A list of the Institute's special programs follows:

Forum on "What Our National Priorities Should Be," April, 1972

Members of the Congressional Black Caucus met with people drawn from a variety of political and governmental backgrounds in order to discuss the problem of race and poverty in six areas: communications, education, employment, health, housing, and law and justice. This forum was sponsored jointly by the Congressional Black Caucus, the Boston Globe, the Chicago Sun-Times, the Philadelphia Bulletin and the Institute of Politics: Members of the 1972 Congressional Black Caucus were:

Shirley A. Chisholm (D-New York)
William L. Clay (D-Missouri)
George W. Collins (D-Illinois)
John Conyers (D-Michigan)
Ronald V. Dellums (D-California)
Charles C. Diggs, Jr. (D-Michigan)
Walter E. Fauntroy (D-District of Columbia)
Augustus Hawkins (D-California)
Ralph H. Metcalfe (D-Illinois)
Parren J. Mitchell (D-Maryland)
Robert N. C. Nix (D-Pennsylvania)
Charles B. Rangel (D-New York)
Louis Stokes (D-Ohio)

**Program for Newly-Elected Members of Congress, Fall, 1972**

A month-long program for four newly-elected Members of Congress was sponsored by the Institute of Politics, which emphasized the nature of the legislative process and provided information on the major issues the Congress would face. The project coordinator was Mark E. Talisman; the participating newly-elected Members of Congress were:

Yvonne Braithwaite Burke (D-California)
William Cohen (R-Maine)
Barbara Jordan (D-Texas)
Alan Steelman (R-Texas)

**Conference on Campaign Decision-Making, January, 1973**

After the Presidential campaign of 1972, the Institute of Politics brought together a group of people who had significant decision-making roles in the campaigns in an effort to explore how the process worked. This conference was co-sponsored by the Nieman Foundation. Participants in the conference were:

David S. Broder, Political correspondent and columnist, the Washington Post.
Patrick H. Caddell, President, Cambridge Survey Research, pollster for Senator McGovern
Billy Joe Camp, Press Secretary for Governor Wallace
Jack L. Chestnut, 1972 National Campaign Manager for Senator Humphrey
Peter H. Daily, President, the November Group, advertising agency for 1972 re-election campaign of President Nixon
Morris S. Dees, Jr., Direct mail chairman for Senator McGovern, 1972
Charles Guggenheim, Media Advisor to Senator McGovern
Gary W. Hart, National Campaign Director for Senator McGovern
Thomas J. Houser, Chairman, Illinois Committee to Re-Elect President Nixon
Max M. Kampelman, Advisor to Senator Humphrey
Robert J. Keefe, National Political Director for Senator Bayh

Bipartisan Conference of State Party Chairman, January, 1974

This conference brought together chairmen from the two major political parties to examine specifically the role of the State Chairman in American politics. Conference consultants were John S. Saloma, III and Frederick H. Sontag. The participating State Chairmen were:

Severin Beliveau (D-Maine)
John Burton (D-California)
Carla Coray (R-Hawaii)
Joseph Crangle (D-New York)
Hess Dyas (D-Nebraska)
Henry Fischer (D-Minnesota)
Joseph T. Fitzpatrick (D-Virginia)
Donald Fowler (D-South Carolina)
David Gosselin (R-New Hampshire)
Philip H. Hoff (D-Vermont)
C. Montgomery Johnson (R-Washington)
John C. McDonald (R-Iowa)
William F. McLaughlin (R-Michigan)
Margery Miner (R-Idaho)
Jon C. Moyle (D-Florida)
Lorraine Orr (R-Nebraska)
Violet Pease (D-Maine)
Elly Peterson (R-Michigan)
Thomas E. Potter (R-West Virginia)
Clarke T. Reed (R-Mississippi)
Nell Staebler (D-Michigan)
L. E. Thomas (R-Florida)
Robert S. Vance (D-Alabama)
Thomas E. Wright (R-Rhode Island)


The New England Conference on Conflicts between the Media and the Law, September, 1974-September, 1976

Sponsored by the Institute of Politics and the Nieman Foundation and funded by a Ford Foundation matching grant, the New England Conference held five sub-regional conferences involving more than 125 participants, in an effort to resolve, or at least better understand, the conflicts between the media and the law. Leaders on this conference were:

John A. Burgess, Attorney, Montpelier, Vermont
Fred W. Friendly, Advisor on Communications to the Ford Foundation
Thomas W. Gerber, Editor and Assistant Publisher, the Concord Monitor
Timothy Leland, Sunday Editor, the Boston Globe
Martin Linsky, Editor, the Real Paper
Jon A. Lund, Former Attorney General, Maine
Peter R. Martin, Vice President of Public Affairs and News, WCAX, Burlington, Vermont
Jonathan Moore, Director, Institute of Politics
Don Noel, Senior Correspondent, WFSB-TV, Hartford, Connecticut
Warren B. Rudman, Former Attorney General, New Hampshire
John I. Taylor, Vice President, the Boston Globe
James C. Thomson, Jr., Curator, Nieman Foundation
Joseph Weisberger, Presiding Justice, Rhode Island Superior Court
Sidney Wernick, Associate Justice, Maine Supreme Judicial Court

Program for Newly-Elected Members of Congress, December, 1974

This week-long program for newly-elected Members of Congress provided information on and analysis of major domestic and international public policy issues facing the Congress, with particular emphasis on the nature of the legislative process. The program coordinator was Janet Fraser, and the participating newly-elected Members of Congress were:

- Les Aucoin (D-Oregon)
- David Emery (R-Maine)
- James Florio (D-New Jersey)
- Harold Ford (D-Tennessee)
- Carroll Hubbard (D-Kentucky)
- Robert Kasten (R-Wisconsin)
- Martha Keys (D-Kansas)
- Robert Krueger (D-Texas)
- Norman Mineta (D-California)
- Gary Myers (R-Pennsylvania)
- Larry Pressler (R-South Dakota)
- James Santini (D-Nevada)


Orientation Program for the Entering Class of 1975 of the Massachusetts Great and General Court, January, 1975

The Institute of Politics co-sponsored, with the Joint Committee on Rules of the Massachusetts State Legislature, the Institute for Government Services of the University of Massachusetts, and the Bureau of Adult Education of the State Department of Education, an orientation program for all new members of the Massachusetts State Legis-
lature, which ran from January 7-16, 1975. The Institute, represented by the Director, worked with the Speakers' Office to establish a higher priority for this program, design its curriculum, organize sessions, and recommend faculty from Harvard and Washington. Persons provided by the Institute to help lead this program were:

John Cain, Professor of Economics (Concurrent Workshop on "Transportation")
William M. Capron, Associate Dean of the Kennedy School ("Budget, Revenue, Taxes" Seminar)
Arthur Fefferman, Chief Economist, Joint Committee on Internal Revenue Taxation ("Budget, Revenue, Taxes" Seminar)
Rashi Fein, Professor of the Economics of Medicine (Concurrent Workshop on "Health Care")
Martin T. Katzman, Associate Professor of City Planning (Concurrent Workshop on "Tools for Economic Growth")
Marc J. Roberts, Associate Professor of Economics (Session on "The Massachusetts Economy")
John G. Wofford, Director of the Central Transportation Planning Staff (Concurrent Workshop on "Transportation")

Conference on Training for Elected Officials, April, 1975

This conference brought together individuals and organizations involved in training elected officials in order to analyze objectives of training programs; define priorities in participants, "teachers," and curriculum; identify constraints on resources and technique; and set priorities and cooperative plans for the future. Participants in this conference were:

James M. Banner, Professor, Department of History, Princeton University
Walter Beach, Assistant Director, American Political Science Association
Peter Bell, Higher Education and Research, Ford Foundation
Seymour Berlin, Executive Director, American Society for Public Administration
Thad Beyle, National Governors' Conference
Herrington Bryce, Joint Center for Political Studies, Howard University
William M. Capron, Associate Dean, John F. Kennedy School of Government, Harvard University
James Chubbuck, Executive Director, Institute of Politics, Loyola University
Walter D. DeVries, Director, North Carolina Institute of Politics
A report was issued by this conference, “Conference on Training for Elected Officials: Summary Report and Recommendations,” April, 1976

Conference on “The Electorate and Party Politics: Recent Trends and Alternative Futures,” June, 1975

This conference discussed current developments and problems in our political process, including voting and non-voting trends, decline of the two-party system and alternatives to current political party structures. The following participated in the conference:

Herbert E. Alexander, Director, Citizens Research Foundation
Ethel Allen, Councilwoman, Philadelphia, Pennsylvania
Christopher Arterton, Professor of Political Science, Massachusetts Institute of Technology
Douglas Bailey, President, Bailey, Deardourff & Eyre, Inc.
David S. Broder, National political correspondent, the *Washington Post*
Willie L. Brown, Jr., State Assemblyman, California
James MacGregor Burns, Professor, Political Science, Williams College
Patrick H. Caddell, President, Cambridge Survey Research
David Cohen, President, Common Cause
Audrey Colom, Vice Chairperson, National Women's Political Caucus
Walter D. DeVries, Director, North Carolina Institute of Politics
Donald Fraser, United States Congressman
Jack Germond, Assistant Managing Editor, the *Washington Star-News*
Margaret M. Heckler, United States Congresswoman
Samuel Huntington, Professor, Center for International Affairs, Harvard University
Ray Jenkins, Editorial Editor, the *Alabama Journal*
Thomas B. Littlewood, Washington correspondent, the *Chicago Sun-Times*
Tom McCall, Former Governor of Oregon
Catherine Mackin, Correspondent, NBC News
Jonathan Moore, Director, Institute of Politics, Harvard University
Richard E. Neustadt, Professor, John F. Kennedy School of Government, Harvard University
Alan Otten, Senior national correspondent, the *Wall Street Journal*
Pierre Pelham, Mobile, Alabama
Kevin Phillips, President, American Political Research Corporation
Albert C. Pierce, Cambridge Survey Research
Paul Simon, United States Congressman
John Stewart, Executive Director, Democratic Advisory Council of Elected Officials
James Sundquist, Senior Fellow, Brookings Institute
V. Lance Tarrance, Jr., Vice President, Decision Making Information
Robert Teeter, Vice President, Market Opinion Research
Richard Viguerie, President, Richard A. Viguerie Company
Gary Wills, Syndicated columnist
Glenn R. Reichardt, Student, John F. Kennedy School of Government, Harvard University

A booklet was published using writings and materials from this conference: "Voters, Primaries and Parties: Selections from a Conference on American Politics," edited by Jonathan Moore and Albert C. Pierce, March, 1976
Seminar on Transition and Leadership for Newly-Elected Mayors, November, 1975

A four-day seminar for fifteen newly-elected mayors was conducted by the Institute of Politics and co-sponsored by the United States Conference of Mayors. Its curriculum focused on three themes: transition, politics, and governmental process. The conference coordinator was Ira A. Jackson, and the newly-elected participating mayors were:

- Robert E. Armstrong, Fort Wayne, Indiana
- Edward D. Bergin, Jr., Waterbury, Connecticut
- Jyles J. Coggins, Raleigh, North Carolina
- Abe L. Drasin, Grand Rapids, Michigan
- Robert J. Daux, Davenport, Iowa
- Richard Fulton, Nashville, Tennessee
- Margaret Hance, Phoenix, Arizona
- Janet Gray Hayes, San Jose, California
- Phillip L. Isenberg, Sacramento, California
- Frank Logue, New Haven, Connecticut
- Buckner F. Melton, Macon, Georgia
- Clifton O. Overcash, Fort Worth, Texas
- Edward J. Raskosky, Hammond, Indiana
- David J. Vann, Birmingham, Alabama
- Ted Wilson, Salt Lake City, Utah


Conference on Campaign Decision-Making, December, 1976

As in 1972, after the presidential election, the Institute of Politics explored the campaign process by bringing together campaign leaders for a two-day conference. Janet Fraser coordinated this conference; participants included:

- David S. Broder, Associate Editor, the Washington Post
- Benjamin D. Brown, Deputy Campaign Director for Governor Carter
- Patrick H. Caddell, President, Cambridge Survey Research, pollster for Governor Carter
Publication of an edited transcript of the conference in book form is under way.
Training Program for Newly-Elected Members of Congress, December, 1976

The Institute of Politics and the Congressional Research Service of the Library of Congress co-sponsored and co-funded a week-long program which invited all newly-elected Congressmen to participate, focusing on the legislative process and the major issues that would face the new Congress. The program coordinator was Janet Fraser and the participating newly-elected Members of Congress were:

Daniel Akaka (D-Hawaii)
Adam Benjamin, Jr. (D-Indiana)
John J. Cavanaugh (D-Nebraska)
Tom Corcoran (R-Illinois)
Bob Gammage (D-Texas)
Dan Glickman (D-Kansas)
Albert Gore, Jr. (D-Tennessee)
S. I. Hayakawa (R-California)
Peter H. Kostmayer (D-Pennsylvania)
James A. S. Leach (R-Iowa)
Joseph A. LeFante (D-New Jersey)
Marc L. Marks (R-Pennsylvania)
Edward J. Markey (D-Massachusetts)
Jim Mattox (D-Texas)
Barbara A. Mikulski (D-Maryland)
Leon E. Panetta (D-California)
Donald J. Pease (D-Ohio)
Harrison R. Schmitt (R-New Mexico)
David Stockman (R-Michigan)
Jim Guy Tucker (D-Arkansas)
Douglas Walgren (D-Pennsylvania)
Theodore S. Weiss (D-New York)


WGBH, Boston (Channel 2) and the Institute have begun joint preparation, with commitment of their own resources and outside funding, to produce an hour-long television program which will analyze and articulate the limitations of Presidential power in such a way as to enable the viewing audience to better understand the complexities
and constraints involved and better anticipate performance and results. Academic experts on the Presidency as well as current actors in the Executive and Legislative Branches will be interviewed and participate in studio discussion. Students as well as staff of the Institute are involved in the planning and research for this project.

**Joint Project on the Massachusetts Presidential Primary,**
March, 1977-December, 1977

The Institute has begun a collaborative study with the Office of the Massachusetts State Secretary which will lead to recommendations for the Massachusetts Presidential Primary system consistent with proposals for an improved national nominating process. This project will review the history of the Massachusetts Presidential Primary, study the Presidential nominating methods used in selected other states, and analyze changes in the national nominating process which have been proposed. State Secretary Paul Guzzi and Institute Director Jonathan Moore, together with other officers and staff and a special team of student researchers, will direct this project, which will include consultation with faculty and practitioners who are knowledgeable in this field.